



CITY OF DORAL PARKS AND POLICE 4 KIDS FOUNDATION BOARD MEETING

Tuesday, January 13, 2015 at 12:00 p.m.
8401 NW 53rd Terrace, 3rd Floor Council Chambers
Doral, FL 33166

- 1. Call to Order / Roll Call of Foundation Members**
- 2. Approval of Minutes from November 12, 2014**
- 3. Public Comments**
- 4. Discussion Items**
 - A. PP4K Financial Statements (Saugar, PA)**
 - a. Adjustment for Compilation
 - b. Accounts for Approval
 - c. Financial Statements for Approval
 - d. Saugar, PA Invoice for Approval
 - B. Extension of IRS Tax Return Deadline**
 - C. Research Information**
- 5. Next Meeting - Date**
- 6. Adjournment**

Anyone wishing to obtain a copy of an agenda item may contact the **City Clerk at 305-593-6725** or view the agenda packet on the City's website at www.cityofdoral.com or at City of Doral Government Center, 8401 NW 53rd Terrace, Doral, Florida 33166 during regular business hours (Monday – Friday, 8:00 A.M. – 4:30 P.M.). Pursuant to Florida Statute 286.0105, anyone wishing to appeal any decision made by the City Council with respect to any matter considered at this meeting or hearing shall need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.



**CITY OF DORAL
PARKS AND POLICE 4 KIDS FOUNDATION
BOARD MEETING
DRAFT MINUTES**

Wednesday, November 12, 2014 at 12:00 p.m.
8401 NW 53rd Terrace, 3rd Floor Council Chambers
Doral, FL 33166

1. Call to Order / Roll Call of Foundation Members

Meeting was called to order at 12:37 pm

Chairman Luigi Boria	Present
Director Sandra Ruiz	Present
Director Pete Cabrera	Present
Director Christi Fraga	Present
Director Ana Maria Rodriguez	Present

Chairman Boria nominated Director Cabrera as a member of the Board. By consensus, Director Cabrera was made part of the Board

Also present were:

Weiss, Serota Helfman et.al, City Attorney
Barbara Herrera, City Clerk
Albert Childress, Assistant City Manager

2. Approval of Minutes from October 8, 2014.

Motion to approve made by Director Rodriguez and seconded by Director Ruiz. By consensus, motion passes unanimously.

3. Public Comments

There were no public comments made.

4. Discussion Items

Director Ruiz requested to update the Tallahassee registration of the Board. The City Attorney stated that he will work with Staff to accomplish this task.

A. 2015 Mayor & Council's Gala Benefiting PP4K (Saturday, March 14, 2015)
a. Budget Approval (Attachment)

Ms. Barbie Hernandez, Parks & Recreation Director, addressed the Board and presented a budget for the gala for an approval.

By consensus, a decision on this event was deferred to the December 10th PP4K Meeting.

B. Ronald Reagan Students Request for Technology Support (Requested by Director Fraga)

By consensus, item was deferred to the December 10th PP4K meeting to allow for the students to be present.

C. PP4K Financial Statements (Saugar, PA)

Ms. Matilde Menendez, Finance Director, addressed the Council and presented the statements for the Board's approval.

By consensus, this item was deferred to the December 10th PP4K Meeting

5. Next Meeting – December 10, 2014

6. Adjournment

Meeting adjourned at 12:59 p.m.

Respectfully submitted,

Connie Diaz, Interim City Clerk

Motion to approve the minutes of the November 12, 2014 Parks and Police 4 Kids Meeting made by _____ and seconded by _____.

Director Ana Maria Rodriguez
Director Pete Cabrera
Director Christi Fraga
Vice Chair Sandra Ruiz
Chair Luigi Boria

APPROVED and ADOPTED this 13 day of January, 2015.

LUIGI BORIA, CHAIR

Parks Police 4 Kids, Inc.
Proposed AJE
For the year ending Sep 30, 2013

Date	Account ID	AJE No.	Trans Description	Debit Amt	Credit Amt
9/30/13	95360-IX11ax-GM	0913-01	To record contributed services provided by City of Doral's employee	877.39	
9/30/13	41100-VIII1f-PU		To record contributed services provided by City of Doral's employee		877.39
9/30/13	95360-IX11ax-GM	0913-02	To record contributed services by Finance Director for the FYE 9/30/13	355.25	
9/30/13	41100-VIII1f-PU		To record contributed services by Finance Director for the FYE 9/30/13		355.25
9/30/13	11600-X03x	0913-03	To adjust GL Balance to reflect overpayment to EBT FYE 9-13	949.12	
9/30/13	61100-IX01xx-PS		To adjust GL Balance to reflect overpayment to EBT FYE 9-13		949.12
		Total		2,181.76	2,181.76

Parks & Police 4 Kids, Inc.

Chart of Accounts

As of Sep 30, 2013

Account ID	Account Description	Account Type
10200-X01x	Operating Acct-Wells Fargo3868	Cash
11000-X03x	Grants Receivable	Grants Receivable
11100-X04x	Contracts Receivable	Contracts Receivable
11600-X03x	Other Receivable	Other Receivable
11800-X03x	Unconditional Promises to Give	Other Receivable
11900-X03a	Allowance for Doubtful Account	Other Receivable
12000-X08x	Supplies Inventory	Inventory
14000-X09x	Prepaid Exp & Deferred Chrgs	Other Current Assets
14500-X07x	Other Current Assets	Other Current Assets
15100-X10a	Computer Equipment	Fixed Assets
15200-X10a	Furniture and Fixtures	Fixed Assets
17000-X10b	Accum. Depr - Furniture & Fixt	Accumulated Depreciation
17100-X10b	Accum. Depr - Computer Equip	Accumulated Depreciation
19000-X15x	Security Deposits	Other Assets
19900-X15x	Other Noncurrent Assets	Other Assets
20000-X17x	Accounts Payable	Accounts Payable
23000-X17x	Accrued Expenses	Other Current Liabilities
24800-X19x	Defered Revenue	Other Current Liabilities
27500-X18x	Contract Payable-Current	Other Current Liabilities
29500-X25x	Contract Payable	Long Term Liabilities
39100-X27x	Net Assets-Unrestricted	Equity-Net Assets
39200-X27x	Net Assets-Board Designated	Equity-Net Assets
39500-X29x	Net Assets-Temp Restricted	Equity-Net Assets
39700-X29x	Net Assets-Perm Restricted	Equity-Net Assets
40000-VIII1f-PU	Contributions-Unrestricted	Revenue
40100-VIII1f-PT	Contributions-Temp Restricted	Revenue
40200-VIII1f-PP	Contributions-Perm Restricted	Revenue
40400-VIII1f-PU	Local Grants-Unrestricted	Revenue
40500-VIII1f-PU	Private Grants-Unrestricted	Revenue
41100-VIII1f-PU	Contributed Srvcs-Unrestricted	Revenue
42000-VIII1f-PU	Gifts-in-kind - Unrestricted	Revenue
42100-VIII1c-FR	Gifts-in-kind - Fundraising	Revenue
43000-VIII1f-PU	Special Events - Unrestricted	Revenue
43100-VIII1c-FR	Special Events Fundraising	Revenue
45000-VIII2a-PU	Program Svc Rev- Unrestricted	Revenue
49000-VIII3x-PU	Interest Income-Unrestricted	Revenue
49100-VIII3x-PT	Interest Inc-Temp Restricted	Revenue
49200-VIII1c-PP	Interest Inc-Perm Restricted	Revenue
60100-IX12xx-PS	Advertising & Promotion	Expenses
61100-IX01xx-PS	After School Care Program	Expenses
62100-IX01xx-PS	Art Program	Expenses

Parks & Police 4 Kids, Inc.**Chart of Accounts****As of Sep 30, 2013**

Account ID	Account Description	Account Type
63100-IX01xx-PS	DFY-IT Program	Expenses
65100-IX01xx-PS	Music Program	Expenses
67100-IX01xx-PS	Parent Academy Program	Expenses
70100-IX01xx-PS	Scholarship	Expenses
73100-IX24xx-PS	Special Events	Expenses
75100-IX01xx-PS	Student Activities-Field Trips	Expenses
77100-IX01xx-PS	Student Actvts-Shop with a Cop	Expenses
80200-IX12xx-FR	Advertising & Promotion	Expenses
81200-IX11ex-FR	Professional Svcs Fundraising	Expenses
85200-IX12xx-FR	Publications Exp - Fundraising	Expenses
90300-IX12x-ADM	Bad Debt Expense	Expenses
91300-IX24x-ADM	Depreciation Expense	Expenses
92300-IX23x-ADM	Insurance - General Liability	Expenses
92350-IX23x-ADM	Insurance-Officers E&O	Expenses
92370-IX23x-ADM	Insurance-Transportation	Expenses
93300-IX20x-ADM	Interest Expense	Expenses
93350-IX24x-ADM	Legacy Gala	Expenses
94320-IX24x-ADM	Licenses and Permits	Expenses
94340-IX24x-ADM	Plaques and Awards	Expenses
94350-IX24x-ADM	Postage and Delivery	Expenses
94370-IX24x-ADM	Printing Expense	Expenses
95300-IX12x-ADM	Publications Exp - Prog	Expenses
95320-IX11c-ADM	Professional Svcs - Acctg	Expenses
95340-IX11b-ADM	Professional Svcs - Legal	Expenses
95360-IX11a-ADM	Professional Svcs-Mgmt & Gen'l	Expenses
95380-IX11g-ADM	Professional Svcs-Other	Expenses
98300-IX13x-ADM	Supplies Expense	Expenses
99300-XXXXx-ADM	Voided Check	Expenses

Parks & Police 4 Kids, Inc.
Chart of Accounts
Numbers sequence and definition
Sep 30, 2013

Chart of Accts number sequence	
Acct No.	First 5 digits of the acct.

Assets:	10000 to 19999
Liabilites:	20000 to 29999
Net Assets:	39000 to 39999
Revenue:	40000 to 59999
Expenses:	60000 to 99999

Next Set of Alphanumeric digits (4) for SFP Accts:	990 Ln Item Number
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Next Set of Alphanumeric digits (6) for Rev/Exp Accts:	990 Ln Item Number
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Last 2 Letters of Rev Acct.	PU=	Program Unrestricted
	PT=	Program Temp Rest
	PP=	Program Perm Rest
	FR=	Fund Raising

Last set of numbers of Exp Acct.	PS=	Program Services
	FR=	Fundraising
	ADM=	Administration

Parks & Police 4 Kids, Inc.
(A Florida Not-For-Profit Corporation)

FINANCIAL STATEMENTS
For the Year Ended September 30, 2013

Draft Copy for Review

Parks & Police 4 Kids, Inc.
(A Florida Not-For-Profit Corporation)
FINANCIAL STATEMENTS

For the Year Ended September 30, 2013

Draft Copy for Review

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INDEPENDENT ACCOUNTANT'S COMPILATION REPORT

To the Board of Directors
Parks & Police 4 Kids, Inc.
Doral, Florida 33166

I have compiled the accompanying statement of financial position of Parks & Police 4 Kids, Inc. (a Florida nonprofit organization) as of September 30, 2013, and the related statements of activities for the year then ended. I have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or provide any assurance about whether the financial statements are in accordance with accounting principles generally accepted in the United States of America.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

My responsibility is to conduct the compilation in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

Management has elected to omit the statement of cash flows and substantially all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Organization's financial position and changes in net assets. Accordingly, these financial statements are not designed for those who are not informed about such matters.

Saugar, PA

May 21, 2013

Parks & Police 4 Kids, Inc.
Statement of Financial Position
September 30, 2013

ASSETS

Assets:

Cash and cash equivalent	\$	101,033
Other current asset		<u>949</u>

Total Assets	\$	<u><u>101,982</u></u>
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LIABILITIES AND NET ASSETS

Liabilities:	\$	<u>0</u>
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Total Liabilities		<u>0</u>
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Net Assets:

Unrestricted		<u>101,982</u>
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Total liabilities and net assets	\$	<u><u>101,982</u></u>
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See Independent Accountant's Compilation Report

Parks & Police 4 Kids, Inc.
Statement of Activities
For the Year Ended September 30, 2013

	Unrestricted	Total
Support and Revenue		
Contributions	\$ 60,762	
Donated support	1,233	
In-Kind donation	965	
Total support and revenue		62,960
Expenses		
Programs:		
Advertising & promotion	20	
After-school care program	28,034	
DFY-IT program	5,000	
Special events	500	
Student activities-field trips	400	
Student Activities-Shop with a cop	5,000	
Administration:		
Insurance - general liability	1,219	
Legacy gala	1,000	
Licenses and permits	70	
Plaques and awards	110	
Professional Services:		
Accounting and tax related services	1,200	
Management and administration	1,233	
Total expenses		43,786
Change in net assets		19,174
Net assets at beginning of year		82,808
Net assets at end of year		\$ 101,982

See Independent Accountant's Compilation Report

SAUGAR, P.A.

Invoice

"Certified Public Accountant"

Invoice Number:
2141004

1609 S.W. 57th Avenue
Miami, Florida 33155-2134

Telephone Number: (305) 266-3008
Facsimile Number: (305) 266-1008

Invoice Date:
10/30/14

Client:

*Parks & Police 4 Kids, Inc.
8401 N.W. 53rd Terrace
Attn: Finance Department
Doral, FL 33166*

Customer ID: <i>parks&police</i>	PAYMENT TERMS <i>Due upon receipt</i>
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DESCRIPTION	Amount
Services rendered as follows; The preparation of the Annual Tax Return Form 990 and compilation of financial statements for the Fiscal Year Ending Sept 30, 2013	1,200.00
E-Filing Fees - Federal Tax Return	20.00
Response to IRS Notice related to the timely filing of the annual federal tax return, Form 990	287.50

	Subtotal	1,507.50
	Total Invoice Amount	1,507.50
Check No:	Payment Received	0.00
	TOTAL	1,507.50

"It was a pleasure serving you.....We appreciate your business"



Return Due Dates for Exempt Organizations: Annual Returns

Use the table below to find the due date of annual returns (Forms 990, 990-EZ, 990-PF, or 990-BL) that a tax-exempt organization must file. To use the table, you must know when your [organization's tax year ends](#).

Ending date of tax year	Initial return due date	First extended due date	Second extended due date
December 31	May 15	August 15	November 15
November 30	April 15	July 15	October 15
October 31	March 15	June 15	September 15
September 30	February 15	May 15	August 15
August 31	January 15	April 15	July 15
July 31	December 15	March 15	June 15
June 30	November 15	February 15	May 15
May 31	October 15	January 15	April 15
April 30	September 15	December 15	March 15
March 31	August 15	November 15	February 15
February 28/29	July 15	October 15	January 15
January 31	June 15	September 15	December 15

If a due date falls on a Saturday, Sunday, or legal holiday, the due date is delayed until the next business day. The table above does not reflect the additional day.

NOTE: Instead of filing an annual return, certain small organizations file an annual [electronic notice](#).

Additional information:

- [Extension procedures for exempt organization returns](#)
- [Consequences of not filing](#)

Page Last Reviewed or Updated: 28-Aug-2014



Memorandum

Date: December 23, 2014

To: Parks and Police 4 Kids, Inc. Board Members

From: Barbara Hernandez, Parks & Recreation Director / PP4K Liaison

Subject: Government Foundation Research and Recommendation

The purpose of this memorandum is to provide research findings on government foundations similar to the Parks and Police 4 Kids Inc. in order to revise its mission and method of governance.

Background of Parks and Police for Kids Foundation

Parks and Police 4 Kids, Inc. is not-for-profit organization that was created in 2006 by the City of Doral and charged with the task of meeting the needs of the community. This corporation was established to provide child welfare and family services via recreational, educational and social programs for the citizens of Doral. Programming initiatives would be implemented with the aide of the City of Doral Parks and Recreation and Police Departments.

Current Mission Statement

Parks & Police 4 Kids, Inc. (PP4K) is a City of Doral 501(c)(3) organization whose mission aims to facilitate and enable recreation, education and social programs for our young residents, with a primary focus of preventing juvenile delinquency. PP4K, through its programs and services, will create a positive and safe environment for Doral's youth making our community an even better place to Live, Work, Learn and Play.

Some of the programs and activities that Parks & Police 4 Kids, Inc. would facilitate as initially proposed in 2006-2007 were:

- Youth Sports Leagues
- First Tee Program
- Food Drives
- Toy Drives
- Say Boo to Drugs Poster Contest
- Homework Club

- Summer Camp
- Scholarship Program

Research

Research was conducted to explore how other government agencies are structuring and operating their not-for-profit organizations for comparison purposes. Several municipalities were looked at as a potential model or guide to achieve reorganization for Parks and Police 4 Kids.

The following organizations were further researched:

- Palmetto Bay Foundation
- Community Foundation of Pinecrest
- Parks Foundation of Miami-Dade
- Miami-Dade Public Library Foundation, Inc.
- Coral Gables Community Foundation
- Arcata Foundation
- City of Muskogee Foundation

The City of Winter Park, City of Naples, City of Wellington, City of Cocoa Beach, Village of Key Biscayne, City of Arcadia, Panama City, City of Sunrise, City of Weston, City of West Palm Beach and City of Seminole were also researched but it was found that they do not have government non-profit foundations/organizations.

Palmetto Bay Foundation, Inc.

The Palmetto bay Foundation is a 501(c)(3) organization intended to assist the Village of Palmetto Bay in its goal to enhance the lives of all village residents and serve the community at large. The foundation was formed to raise the educational and social levels of the residents of the Village of Palmetto Bay and to foster and promote community-wide interest and preservation of the Palmetto Bay history.

Its purpose is to support programs that are charitable, educational and scientific in nature, and which are intended to serve a public interest, particularly for the Palmetto Bay community. The foundation will accomplish this by seeking funding opportunities available to foundations and nonprofit organizations, gifts and contributions that further its charitable and educational goals.

Method of Governance:

The board of directors is composed of five (5) members, which are currently members of the Palmetto Bay Council. According to the foundation's by-laws, the board is vested with the management of the business and affairs of the foundation.

Further information can be found on Exhibit A: "Palmetto Bay Foundation, Inc."

Community Foundation of Pinecrest, Inc.

The Community Foundation of Pinecrest, Inc. benefits community improvement, capacity building, and neighborhood development. Community Foundation of Pinecrest, Inc. was established in 2009 and its legal structure is a corporation. The organization is classified as a 170(b)(1)(a)(vi) organization, which indicates it receives a substantial part of its support from a governmental unit or the general public.

Contributions to this foundation are tax deductible. Community Foundation of Pinecrest, Inc. is a government instrumentality.

The foundation's main goals are to build a permanent endowment as well as other funds that will serve the community now and forever, to promote philanthropy and help donors achieve their charitable goals, to support and strengthen our local nonprofit organizations and to provide leadership, guidance and resources to identify and meet local needs.

The encouraged forms of donations are event sponsorship, unrestricted funds, scholarship funds, and donor advised funds.

Method of Governance:

The board of directors is made up of Village of Pinecrest residents. In the past this foundation was first directed by the village council, but is not a completely separate non-profit 501(c)(3) corporation.

Further information can be found on Exhibit B: "Community Foundation of Pinecrest, Inc."

Parks Foundation of Miami-Dade

The Parks Foundation of Miami-Dade is a not-for-profit organization whose mission to foster the recreational, educational, environmental, and cultural life of Miami-Dade County community by encouraging and soliciting support for our county's park system. The foundation's mission sets out to enhance the quality of life for Miami-Dade residents and visitors by securing dedicated funding to preserve and promote parks and parks programming throughout Miami-Dade County.

Priorities include support of the Open Space Master Plan and Recreation Plan implementation through advocacy and capital development; the expansion of the Parks and Recreation Department's youth and senior programming by offering scholarships to the disadvantaged and youth with disabilities; building the foundation's capacity to provide financial stability; and enhancing the foundation's visibility in Miami-Dade County while achieving organizational excellence.

The Parks Foundation of Miami-Dade has supported programs and projects such as Fit2Play Scholarship Fund, Morning Mile, Swim for Jenny Scholarship Fund, Bike305 initiative, Beach Clean Up, development of Brickell Promenade, Historic Preservation, Deering Point Improvements, Youth Sports Championship Series, West End Holiday Magic and Noches Tropicales upon many others.

The Parks Foundation of Miami-Dade has proudly reported the following community impact:

- Provided financial support for Health and Fitness, Cultural, Environmental and Educational programs serving over 8,000 children, 264 seniors and 2,500 persons with disabilities
- Provided over 1,500 children with swimming lessons, free of charge
- Nearly 600 children were provided safe, structured after-school programs at no or low-cost
- More than 700 children learned how to bike safely, in partnership with the University of Miami's BikeSafe™ Program.
- Provided support to more than 50 girls between the ages of 11 to 15 registered each year in the G.EM. (Girls Empowerment and Mentoring) Program with projects, workshops and mentoring opportunities to build self-esteem, strengthen their connection to the community, and provide quality arts experiences.
- Attracted 35,000 visitors to arts and culture, recreation and community events

- Hosted 20 community events including movie nights, farmer’s markets, concerts, festivals, and tournaments
- Hosted over 1,500 volunteers in community service activities including park beautification, clean-up and program enrichment

Method of Governance:

The board of directors consists of ten (10) members, one of whom is the Miami-Dade County Parks & Recreation Director. There is also a 27- member Citizens Advisory Committee that also makes recommendations to the board to improve and promote Miami-Dade Parks’ facilities and programs.

Further information can be found on Exhibit C “Miami-Dade Parks Foundation 2013”, “Miami-Dade Parks Foundation 2012”, and “Parks Foundation MDC.”

Miami-Dade Public Library Foundation, Inc.

The Miami-Dade Public Library Foundation, Inc. is a not-for-profit organization that was founded to enhance the services and programs of the Miami-Dade Public Library System. The mission of the Foundation is to serve as the fundraising arm of the Library primarily for the endowment of major capital projects, major educational, and cultural community projects as specifically approved by the library system and the foundation.

Method of Governance:

The board of directors consists of 20 community members.

Further information can be found on Exhibit D “Miami-Dade Public Library Foundation.”

Coral Gables Community Foundation

Established in 1991, the Coral Gables Community Foundation is led by community leaders, with individuals looking to positively impact the success of the community. It is a nonprofit 501 (c) (3) organization, the mission of the Coral Gables Community Foundation is to foster programs and initiatives that enhance the quality of life for people living and working in “The City Beautiful” Coral Gables.

The Coral Gables Community Foundation supports scholarships such as Grant & Bridget Daugherty Nursing Scholarship, Kerdyk Family Trust Scholarship Fund and Lady Suzanna P. Tweed Scholarship Fund. The foundation also hold annual events to fundraise such as an annual gala, a food tour named Tour of Kitchens, The Ponce Society of Young Professionals and Mad Hatter cocktail at a local restaurant.

Method of Governance:

The board of directors consists of 25 members, one of whom is a City of Coral Gables Commissioner.

Further information can be found on Exhibit E: “Coral Gables Community Foundation”

Arcata Foundation (California)

The purposes of the Arcata Foundation are to lessen the burdens of government and to promote and support the educational, human services, cultural, recreational, historical, peace-related, and environmental needs of the City of Arcata.

Projects supported by the foundation should do one or more of the following:

- Support the educational needs of local citizens (of all ages)
- Support those in need of human services, such as health care, child care, housing, etc.
- Support art and cultural activities and education within the community
- Provide recreational activities and programs to the community (all ages)
- Support and protect the environment of the community
- Support peace-related activities and education
- Support activities and education related to the history of the City of Arcata

Method of Governance:

The board of directors consists of no less than four and no more than eight voting members approved by the City Council serving terms of four years. The Finance Director is staff liaison to the Board of Directors.

Further information can be found on Exhibit F “Arcata Foundation Application.”

City of Muskogee Foundation (Oklahoma)

With a mission to make real difference, the City of Muskogee Foundation was established in 2008 for the purpose of effectively developing, supporting, promoting, and improving programs and facilities relating to education, arts, culture, community revitalization and beautification, social services, health care, economic development infrastructure, housing and recreation for the City of Muskogee and surrounding areas and to improve the quality of life of resident of Muskogee.

The foundation funds four primary grants in the areas of economic development, education & empowerment, health & wellness, and quality of life.

Method of Governance:

The City, as sole member of the Corporation, shall be eligible and authorize to vote, to furnish any necessary consent or approval, or to take action on any issue that may properly be presented to the City as the member of the Corporation. The Board of Directors shall not be less than three or more than 15, determined by the City Council. Currently, the board consists of two council members, the Mayor and the City Manager. Each member of the council may nominate three candidates for the board, as well.

Further information can be found on Exhibit G “City of Muskogee Foundation.”

General Observations

Based on research the following observations have been made:

- Government foundations are generally set up as separate not-for-profit entities that operate under the guidance of a board of directors.
- The board of directors is appointed by the government agency. Appointed members are leaders in the business community. A government official(s) may serve on the board or serve as a liaison to the board.
- Foundations also often utilize a small staff for the day to day operations and for consistency.
- The primary purpose of the foundations is to serve as an entity through which funds can be solicited to service the needs of populations within the community that they serve. Foundations are also used as tools of advocacy.
- Bylaws are authored to govern the operations of the foundation.
- It appears that foundations set up their own procurement policies. Often times that policy calls for a resolution by the board of directors. The government agency's procurement process appears to only come into play once the foundation provides the funding to the government.

Staff Recommendation

Proposed Mission Statement:

Parks & Police 4 Kids, Inc. (PP4K) is a City of Doral 501(c)(3) foundation whose mission aims to empower youth in reaching their full potential by building healthy relationships and preparing youth with the necessary tools to confront and overcome challenges through recreation, education and social programs, with the primary focus of preventing juvenile misconduct.

PP4K will create a positive and safe environment for Doral's youth making our community an even better place to Live, Work, Learn and Play.

Proposed Method of Governance:

The Board of Director will consist of 7 members. Each of the Doral City Council members will appoint one community member to serve on the board. The Parks and Recreation Director or designee will serve and a business/non-profit owner from the community will be appointed by the City Manager's office, making it a board of 7 voting members.

Proposed Amendments to Current By-laws:

The Parks and Police 4 Kids, Inc. by-laws have not been updated since 2009. With the proposed mission statement and form of governance, below are recommendations for amendments:

Article III Board of Directors

- Section 1 General Powers:
 - Remove "The Board shall elect its own officers and adopt rules of procedures."
- Section 2 Number, Tenure and Qualifications and Duties:
 - Revise entire section to reflect the following: "The Board shall consist of seven (7) persons. Each Director shall serve the number of terms consistent with the term of the City Council member who appointed them. Each of the Doral City Council members will appoint one (1) community member to serve on the board. The Parks and Recreation Director or designee will serve and one (1) business/non-profit owner from the community will be appointed by the City Manager's office."
- Section 3 Resignation and Removal:

- Keep the following: “A Director may resign at any time by providing notice to the Secretary in writing.”
- Replacing the remaining current information to reflect the following: “The Secretary will then provide the letter of resignation to the City Clerk’s Office which will then contact the City Council member who appointed them, in order to replace the member.”
- Add the following: “A Director can only be removed if it is determined that the Director is not contributing positively to the mission. It can be executed by the President or Vice President brings the request in front of the City Council and is approved by a majority vote. Any Director, who misses three (3) consecutive meetings, without being excused by the Board President, shall be deemed to have resigned.”
- Section 4 Regular Meetings:
 - Revise entire section to reflect the following: “Meeting of the Board shall be held monthly, with the exception of December and July. The annual meeting, for purposes of officer elections, will take place each January.”
- Section 5 Special Meetings:
 - Revise entire section to reflect the following: “Special meetings of the Board may be called by the City Clerk’s office at the request of any of the Directors, with 5/7 or more Board members agree to attend.”
- Section 7 Quorum:
 - Revise section to include new number of quorum: “5/7 of the Directors must be present in person in order to constitute a quorum...”

For current Parks and Police 4 Kids, Inc. by-laws, see Exhibit H.

Proposed Fundraising Efforts:

The Parks and Police 4 Kids, Inc. should focus on fundraising efforts for their initiatives in the following ways:

- City of Doral Police Department Off-Duty additional \$1.25 per hour
 - An estimated \$15,000 per year
- Revenue from annual Mayor & Council Gala (This fundraiser can take place on foundation is more established)
- Corporate Sponsorships
- Private Donations by community members and organizations
- Public Grants

Proposed Programs and Activities funded by foundation:

The programs and activities funded by the Parks and Police 4 Kids, Inc. should be in line with its mission. The primary focus should be funding programs and activities that directly benefit the prevention of juvenile misconduct in the City of Doral community. The following are some examples of programs that can be funded:

- Scholarships for sports and cultural programs based an approved set of criteria and application. The scholarship recipients will be selected by a designated committee.
- Interview Skills Seminars at local high schools for students
- Afterschool police programs for at risk students
- Community events for youth such as Back to School Night

Exhibit A

Palmetto Bay Foundation, Inc.

The Palmetto Bay Foundation is a 501(c)(3), nonprofit organization intended to assist the Village in its goal to enhance the lives of all Palmetto Bay residents and serve the community at large.

The Foundation was formed to raise the educational and social levels of the residents of the Village of Palmetto Bay and to foster and promote community-wide interest and preservation of the Palmetto Bay history. Its purpose is to support programs that are charitable, educational and scientific in nature, and which are intended to serve a public interest, particularly for the Palmetto Bay community. The Foundation will accomplish this by seeking funding opportunities available to foundations and nonprofit organizations, gifts and contributions that further its charitable and educational goals. To that extent, the Village will be hiring a grant-writer specializing in the foundation arena to secure funding in accordance with the priorities of the Foundation as well as the Village.

The Foundation is guided by a Board of Directors composed of five members. The Board is vested with the management of the business and affairs of the Foundation. The Board of Directors consists of the following members:

- Shelley Stanczyk
- Brian W. Pariser
- Patrick Fiore (Council)
- Howard J. Tendrich
- Joan Lindsay (Council)

Bylaws: <http://www.palmettobay-fl.gov/sites/all/files/documents/info/PBFoundation.ByLaws..pdf>

**BYLAWS
OF
PALMETTO BAY FOUNDATION, INC.**

INTRODUCTION

These bylaws constitute the code of rules adopted by Palmetto Bay Foundation, Inc. for the regulation and management of its affairs.

MEMBERSHIP

There shall be one "member" of this Corporation. The one member is the Village of Palmetto Bay Village Council.

DIRECTORS

Definition of Board of Directors: The Board of Directors is that group of persons vested with the management of the business and affairs of this Corporation subject to the law, the Articles of Incorporation, and these bylaws.

Qualifications: Directorships shall not be denied to any person on the basis of race, creed, sex, religion, or national origin.

Number of Directors: The board of directors will consist of five directors.

Selection and Terms of Directors: All directors shall be appointed by the Member. The Member may remove a director at any time for any reasons. The Member shall inform the Secretary in writing of all such appointments and removals. The appointment or removal shall be effective only upon receipt of this written communication. This Corporation shall not be bound by such appointments and removals unless the person signing the written communication has first received express authority from the Member corporation pursuant to the provisions of Florida corporate law. All directors shall serve until they either resign or are removed pursuant to these bylaws.

Removal from Office: Any Board Member may be removed from office by a vote of the Board of Directors when he or she misses three consecutive regular meetings.

Vacancies: Resignations of directors shall become effective immediately or on the date specified therein and vacancies will be deemed to exist as of such effective date. Any vacancies on the Board of Directors

resulting from the removal or the resignation of a board director shall be filled by the Member. The Secretary shall notify the Member of all vacancies in writing reasonably soon after the vacancy occurs.

Place of Director's Meetings: Meetings of the board of directors, regular or special, will be held at the primary place of business for this Corporation or at any other place within or without the State of Florida as provided or such place or places as the board of directors may designate by resolution duly adopted.

Meetings: Meetings of the Board may be called by:

1. the Board of Directors
2. the President
3. the Secretary upon the written request of one third of directors.

Verbal notice shall be given to each board member no later than twenty-four hours prior to the meeting with the exception of meetings held to amend the articles of incorporation or the by-laws, for which written notice of five days shall be required.

Waiver of Notice: Attendance by a Director at any meeting of the Board of Directors will constitute a waiver of notice of such meeting except where such Director attends the meeting for the express purpose of objecting, at the beginning of the meeting, to the transaction of business because the meeting is not lawfully called or convened.

Quorum: A majority of the incumbent directors (not counting vacancies) shall constitute a Quorum for the conduct of business. At Board meetings where a quorum is present, a majority vote of the Directors attending shall constitute an act of the Board unless a greater number is required by the Articles of Incorporation or any provision of these bylaws.

Self Dealing: No director shall use confidential information gained by reason of being a member of the board of directors for personal gain to the detriment of the corporation. Any director who so abuses confidential information shall be removed from the board by a vote of the board of directors at a meeting wherein prior notice of the nature of the proposed removal has been given to each director.

OFFICERS

Roster of Officers: The Corporation shall have a President, Vice President, Secretary, and Treasurer. A person may hold more than one office.

Selection and Removal of Officers: All officers shall serve one year terms. Officers shall be elected by the Board of Directors at the January meeting or as soon as practical thereafter. Officers shall remain in office until their successor has been selected.

President: The President shall be the chief executive officer of this Corporation and will, subject to the control of the Board of Directors or the Executive Committee, supervise and control the affairs of the Corporation. The President will perform all duties incident to such office and such other duties as may be provided in these bylaws or as may be prescribed from time to time by the Board of Directors. The President shall preside at all board meetings and shall exercise parliamentary control in accordance with Roberts Rules of Order.

Vice President: The vice President shall act in place of the president in the event of the chairperson's absence, inability, or refusal to act, and shall exercise and discharge such other duties as may be required by the board.

Secretary: The Secretary will keep minutes of all meetings, will be the custodian of the corporate records, will give all notices as are required by law or these bylaws, and generally, will perform all duties incident to the office of Secretary and such other duties as may be required by law, by the Articles of Incorporation, or by these bylaws.

Treasurer: The Treasurer will have charge and custody of all funds of this Corporation, will oversee and supervise the financial business of the corporation, will render reports and accountings to the Directors as required by the Board of Directors, and will perform in general all duties incident to the office of Treasurer and such other duties as may be required by law, by the Articles of Incorporation, or by these bylaws or which may be assigned from time to time by the Board of Directors.

Removal of Officers: Any officer elected or appointed to office may be removed by the Board of Directors whenever in their judgment the best interests of this Corporation will be served. Such removal, however, will be without prejudice to any contract rights of the Officer so removed.

INFORMAL ACTION

Waiver of Notice: Whenever any notice whatever is required to be given under the provisions of the law, the Articles of Incorporation, or these bylaws, a waiver of such notice in writing signed by the person or persons entitled to notice, whether before or after the time stated in such waiver, will be deemed equivalent

to the giving of such notice. Such waiver must, in the case of a special meeting of members, specify the general nature of the business to be trans acted.

Action by Consent: Any action required by law or under the Articles of Incorporation or by these bylaws, or any action which otherwise may be taken at a meeting of either the members or board of directors may be taken without a meeting if a consent in writing, setting forth the action so taken, is signed by all of the persons entitled to vote with respect to the subject matter of such consent, or all directors in office, and filed with the secretary of the Corporation.

COMMITTEES

Appointment of Committees: The Board of Directors may from time to time designate and appoint one or more standing committees as it sees fit. Such committees shall have and exercise such prescribed authority as is designated by the Board of Directors.

Executive Committee: The eight officers of the Corporation shall constitute the executive committee. The President shall act as chairperson of the executive committee. The Executive Committee shall have such authority as may be given to it from time to time by Resolution of the Board of Directors.

OPERATIONS

Execution of Documents: Except as otherwise provided by law, checks, drafts, and orders for the payment of money of this Corporation shall be signed by at least two persons who have previously been designated by a Resolution of the board of directors. Contracts, promissory notes, leases, or other instruments executed in the name of and on behalf of the Corporation shall be signed the agent designated by the board of directors. No contract shall be valid unless it is authorized or ratified by a properly adopted Resolution of the board of directors.

Books and Records: This Corporation will keep correct and complete books and records of account, and will also keep minutes of the proceedings of Board Member meetings, Executive Committee, sub-Committees. The Corporation will keep at its principal place of business a membership register giving the names, addresses, and showing classes and other details of the membership of each, and the original copy or a copy of its By-Laws including amendments to date certified by the Secretary of the Corporation.

Inspection of Books and Records: All books and records of this Corporation may be inspected by any Board member, of his agent or attorney, for

any proper purpose at any reasonable time on written demand under oath stating such purpose.

Inspection of Books and Records: All books and records of this Corporation may be inspected by any Director for any purpose at any reasonable time on written demand.

AMENDMENTS

The Board of Directors may adopt Articles of Amendment (amending the Articles of Incorporation). Articles of Amendment must be adopted in accordance with Florida Law. The bylaws may be amended at anytime by a vote of the majority of directors at a meeting where a quorum is present. All amendments to the bylaws and the articles or incorporation are not valid unless consented to in writing by the Member.

INDEMNIFICATION

Any person (and the heirs, executors and administrators of such person) made or threatened to be made a party to any action, suit or proceeding by reason of the fact that he is or was a Director or Officer of the Corporation shall be indemnified by the Corporation against any and all liability and the reasonable expenses, including attorney's fees and disbursements, incurred by him (or by his heirs, executors or administrators) in connection with the defense or settlement of such action, suit or proceeding, or in connection with any appearance therein, except in relation to matters as to which it shall be adjudged in such action, suit or proceeding that such Director or Officer is liable for negligence or misconduct in the performance of his duties. Such right of indemnification shall not be deemed exclusive of any other rights to which such Director or Office (or such heirs, executors of administrators) may be entitled apart from this Article.

CERTIFICATION

I hereby certify that these bylaws were adopted by the Incorporator on December, 2004.

Eve A. Boutsis

Exhibit B

Community Foundation of Pinecrest Inc ^{Pinecrest, Florida}

Save Write a Review Edit

Be the first to review
click stars to begin review

Overview
Contact Info
People

Edit

The Community Foundation of Pinecrest Inc benefits community improvement, capacity building, focusing specifically on community, neighborhood development, improvement (general) programs. Community Foundation of Pinecrest Inc legal structure is a corporation. The organization is classified as a 170(b)(1)(a)(vi) organization, which indicates it receives a substantial part of its support from a governmental unit or the general public. Community Foundation of Pinecrest Inc is a government instrumentality.

Overview

DETAILS Edit

EIN (Tax ID) 270119966

Organization's Purpose Community Improvement, Capacity Building
Compare Nonprofits: Community Improvement, Capacity Building

Organization's Specific Purpose Community, Neighborhood Development, Improvement (General)
Compare Nonprofits: Community, Neighborhood Development, Improvement (General)

Affiliation Independent

Organization Type Corporation

Deductibility Code Contributions are deductible.

Entity Terminated False

Location & Contact Info

[Edit](#)

People

OFFICER DETAILS [Edit](#)

Officer Name	STEVE BEILEY
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Officer Address	12710 SW 72 AVENUE
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Officer City	PINECREST
---------------------	-----------

Officer State	Florida
----------------------	---------

Officer Zip Code	33156
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Officer Country	US
------------------------	----

In Care of Name	Steven L Beiley
------------------------	-----------------

Exhibit C

PARKS FOUNDATION OF MIAMI-DADE

2013 REPORT ANNUAL



MIAMI-DADE
COUNTY



PARKS FOUNDATION OF MIAMI-DADE

2013
REPORT
ANNUAL

TABLE OF CONTENTS

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- 3** About Us
- 5** Programs
- 17** Projects
- 25** Events
- 31** Volunteers
- 33** Environment
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- 43** Recognition of Achievements
- 46** Partners
- 47** Program Summary



Letter from the President



The Parks Foundation of Miami-Dade is entering its tenth year with renewed energy. Over the past two years, we've more than doubled cash contributions that support parks and parks programming, and a new \$1 million goal is in place for 2014.

Our impact on the community has never been greater. Hundreds of children are receiving after-school and learn-to swim scholarships, keeping them safe when not in school. Undeveloped and aging park facilities are being revived. Our ambitious roster of events, which includes music and food festivals, movie nights and more, are showcasing our parks and open spaces to more and more residents and visitors.

Using GuideStar as a roadmap for further development, we've received our first audited financial statements, opening up new opportunities for corporate support. We're also harnessing the power of social media to further expand our reach.

Through a unique Parks-Parks Foundation partnership, we're committed to creating a greener, healthier, more economically vibrant Miami-Dade. Join us as we work to connect people and parks for life. Learn more at www.liveaparklife.org.

Dick Anderson
President
Parks Foundation of Miami-Dade

Letter from the Director



As someone who has spent a lifetime in and around parks, it has never been a more exciting time. We're steadily checking off items on our "to do" list as we seek to connect people and parks for life in an increasingly competitive sports and leisure industry.

The Sony Open will call Miami-Dade home for the next 50-years as part of a deal that will include major upgrades to Crandon Tennis Center, at NO cost to taxpayers. At the same time, we're embarking on negotiations to create an entertainment complex surrounding Zoo Miami that could rival Orlando's greatest attractions.

There's renewed focus on the profitability of both our golf and marina enterprises. New greens at Palmetto Golf Course and additional boat storage for Bill Bird Marina at Haulover Park are just two examples of improvements designed to help us compete with private facilities.

While the realities of the economy have us acting more like a business, our commitment to affordable programs and services has not wavered. Our Fit2Play Out-of-School Program, in partnership with the University of Miami, is being touted as a national model for the promotion of good health and is still among the best deals in town. Through a combination of nutrition education and recreation games, we're tackling the obesity epidemic without breaking the bank.

Corporate partners and a wave of new supporters brought to us by the Parks Foundation are filling gaps and helping us to keep our pulse on the needs of the community. With tremendous support from Miami-Dade County Mayor Carlos A. Gimenez we've launched the Youth Sports Championship Series and Bike305, encouraging organized, active play and activities that promote lifetime fitness.

We reaffirmed our commitment to performance excellence by receiving the 2013 Governor's Sustained Excellence Award and remain the first and only park and recreation agency in the State of Florida to be recognized by the Florida Sterling Council. Above all, we remain committed stewards of the health and wellbeing of residents.

Jack Kardys
Director
Miami-Dade Parks, Recreation and Open Spaces Department

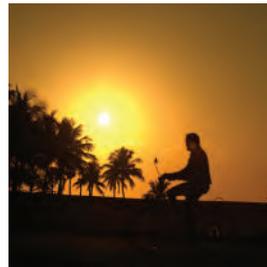
Who We Are...

Miami-Dade Parks, Recreation and Open Spaces



Mission We create outstanding recreational, natural and cultural experiences to enrich you and enhance the quality of life for our community for this and future generations.

Vision Connecting People and Parks for Life



- 260 parks
- 15 miles of beach
- 6 marinas
- 12 pools
- 5 dog parks
- 14 dog-friendly parks
- 42 Fit2Play camps
- 5 golf courses
- 1 mini-golf course
- 5 campgrounds
- 3 skate parks
- 7 nature centers
- 143 playgrounds
- 1 equestrian center
- Zoo Miami
- Deering Estate at Cutler
- Fruit and Spice Park
- 241 medians maintained
- 22 miles of public transitways maintained
- 149,000 tree plantings
- 15 outdoor fitness areas
- 5,279 acres of natural area, and more...

How We Help...



The Parks Foundation of Miami-Dade is a 501(c)3 organization which fosters the recreational, educational, environmental and cultural life of the Miami-Dade County community by encouraging and soliciting support for our County's park system through funding sources independent of government to meet the needs of the community.

The Parks Foundation goals and priorities are aligned with Miami-Dade Parks' Strategic Business Plan.

OUR GOALS

Support Open Space Master Plan **vision** and Recreation Plan implementation through **advocacy** and **fundraising** for capital development

Expand challenged youth and senior **programs** by offering scholarships for the disadvantaged and children with disabilities

Build capacity to provide stability to Miami-Dade Parks

Enhance the Foundation's visibility while achieving organizational **excellence**

Other foundations which solely support Miami-Dade Parks' programs and facilities include:



A 27-member **Citizens Advisory Committee** also makes recommendations to improve and promote Miami-Dade Parks' facilities and programs.

Board of Directors



Dick Anderson
President



Raul A. Garcia
Vice President



Maira Diaz-Giusti
Treasurer



Jim DiBernardo
Secretary



Sarah N. Artecona



Karen Evans



Jack Kardys



Grant Miller



Tim Hardaway



Ivonne Fernandez

Programs

Fit2Play

More than just a way to spend leisure time, recreation programs provided by Miami-Dade Parks, and supported by the Parks Foundation, are designed to ensure that all residents have access to quality, affordable activities that promote inclusiveness. Miami-Dade Parks' Fit2Play Out-of-School Program is being touted a national model for the promotion of good health. An ongoing study conducted by the University of Miami Miller School of Medicine shows Fit2Play is preventing obesity and decreasing hypertension in children ages 6-14. Study results are being published in the American Journal of Health Promotion.



FIT2PLAY EVIDENCE-BASED FORMULA

- Nutrition Education
- Recreational Games
- Introduction to Life Sports (golf, tennis, fishing)
- Homework Help

Fit2Play Partners



A partnership with the Alliance for a Healthier Generation is providing children in Miami-Dade Parks' Fit2Play Out-of-School Program healthy snacks.



Fit2Play Scholarship Fund

More than 580 children received scholarships to attend Fit2Play programs at low- or no-cost in 2013 thanks to donations to the Fit2Play Scholarship Fund. The fund was created to preserve recreation programming for low-income families. Dollars donated to the scholarship fund receive 100% matching funds.



UnitedHealthcare, through CBS EcoMedia's WellnessAd program, funded 38 Fit2Play Scholarships at Olinda Park. The \$74,000 investment also provided a shade structure over the fitness court, and a planting and beautification project at both Olinda and Jefferson Reaves Parks.



FACT:

Kids spend an average of 6.5 hours a day with electronic media - 45 hours a week.

Of the 224,000 children who live in unincorporated Miami-Dade County, 56% do not live within a mile of a Miami-Dade County recreation program.

Seven million children go to an empty house after school.

A juvenile in jail costs taxpayers \$117 per day. Preventative recreation programs at Miami-Dade Parks cost as little as \$5 a day.



The Fruit & Spice Park introduced a new summer program for children dubbed "Kids Grow Here Too!" which showcased the park's wide variety of tropical fruits, vegetables, spices and herbs.

Programs

Morning Mile

Together with AvMed, the Morning Mile Program expanded to all 42 Miami-Dade Parks' Fit2Play Summer Camps in 2013. Children begin their day with a run-jog-walk and receive incentives along the way. Developed by Fitness International, the program teaches children to incorporate physical fitness into their daily routines.



Five-time NBA All-Star Tim Hardaway, Olympic Coach and University of Miami Director of Track & Field and Cross Country Amy Deem, and Olympic hurdler Bershawn Jackson kick-off an expanded Morning Mile program, sponsored by AvMed.



Sebastian Deoleo, a 14-year-old who attends Miami-Dade Parks' Fit2Play Summer Camp at Hammocks Community Park, ran a total of 140-miles as part of the Morning Mile Program, sponsored by AvMed. Another 55 children also reached the 100-mile or more mark.

For every child who runs 100 miles over the course of the summer as part of the Morning Mile program, \$100 can be donated to the Parks Foundation's Fit2Play Scholarship Fund.



Tennis

Lifetime sports including tennis and golf are part of Miami-Dade Fit2Play programming.



A \$3,800 grant from the United States Tennis Association helped provide equipment to support tennis programming in Miami-Dade Parks. USTA's 10 and Under Tennis program is utilized in Fit2Play camps.



SNAG GOLF



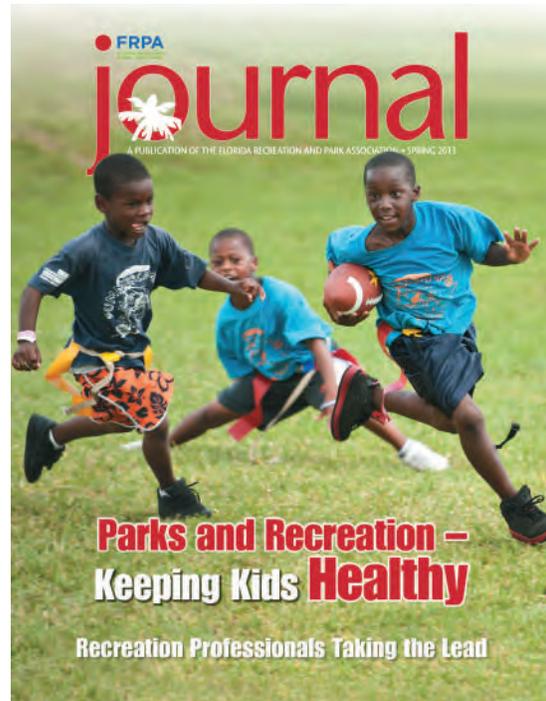
Seth Pearman of Crandon Golf at Key Biscayne with junior golfers using SNAG golf equipment. Fit2Play utilizes the SNAG® Golf system which allows kids of all ages to learn the fundamentals of golf in any environment.



FACT:

Over the past two years, more than 153,000 miles have been logged by children participating in the Morning Mile Program at Miami-Dade Parks, sponsored by AvMed.

Touted as a national model, Fit2Play was recommended by both NRPA and FRPA in 2013.



frontpage

LEARNING
Test Your Park & Recreation Knowledge

The following question is a sample Certified Park and Recreation Professional (CPRP) examination question

Which of the following provides park and recreation agencies with the most effective financial mechanism to manage revenue-generating facilities such as golf courses, swimming pools, and campgrounds?

A. Enterprise fund
 B. Operating fund
 C. Maintenance fund
 D. Capital fund

The Certified Park and Recreation Professional (CPRP) is the national standard for all park and recreation professionals who want to be at the forefront of their profession. For more information on the CPRP Certification program, please visit www.nrpa.org/cprp.

HEALTH & WELLNESS
Slimmer in Miami
 Results of an anti-obesity program look promising.

IT'S ALL ABOUT DIET AND EXERCISE. After receiving the first-year results of a three-year study of its afterschool program, Miami-Dade Parks, Recreation, and Open Space is crowing about the community benefits of efforts to improve the health of its young residents.

The analysis by the University of Miami of children ages 6 to 14 who were enrolled in the Miami-Dade County Parks Fit2Play Program during the 2010-11 school year concludes the community-based intervention program is having a positive impact on the health of its participants. With parental permission, the children who enrolled in the Miami-Dade County Parks Fit2Play Program participated in pre- and post-measurement tests that provided a baseline for determining their fitness levels and nutritional needs, and helped track their progress. Each child's height and weight measurements were then converted to a BMI age- and sex-adjusted percentile. Waist and hip circumference, along with bicep, tricep, and shoulder blade skinfold measurements were also collected to determine body fat distribution. Physical fitness assessments included a sit-and-reach test, timed sit-up and push-up test, pacer test, and 400-meter run. Key results from the study follow.

Body Mass Index (BMI)—At their baseline testing, 56 percent of the program's participants were normal weight, 15 percent were overweight, and 29 percent were obese. BMI percentiles did not increase during the

ANSWER—A. Enterprise fund

12 Parks & Recreation | JANUARY 2013 | WWW.NRPA.ORG

Programs



Swim for Jenny Scholarship Fund

More than 1,500 children have been taught the basics of swimming, free of charge, through the Swim for Jenny Memorial Fund. The fund was created in 2011 after Jenny Nguyen, a 12-year-old Homestead girl, drowned at a friend's birthday party.



iSwim

- Pick a Pool
- Take the Pledge
- Swim Laps to Save Lives

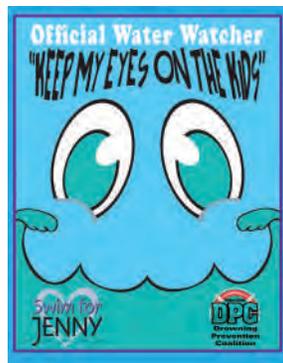


Palm Springs North Swim Team members kick-off the annual iSwim event at Norman and Jean Reach Park, with Miami-Dade Commissioner Esteban Bovo, Jr. leading the countdown.

Miami-Dade Parks offered learn-to-swim lessons to nearly 12,000 people in 2013.



Swim for Jenny Champions Terisa Shelton, Manager of Integrated Marketing Finance at Assurant Solutions and Miami-Dade County Commissioner Barbara Jordan pose with Parks Director Jack Kardys at the Swim for Jenny Donor Appreciation Reception at the Deering Estate at Cutler.



Guests attending the annual Swim for Jenny Donor Appreciation Reception at the Deering Estate at Cutler receive an "Official Water Watcher" lanyard.

FACT:

Miami-Dade County leads the state in drowning deaths with an average of 45 a year.

Hospitalization costs in Miami-Dade for non-fatal drowning exceeds \$2.5 million.

Florida has the second highest number of drowning in the United States.



The Swim for Jenny Executive Committee helped raise more than \$150,000 for the Swim for Jenny Memorial Fund.



NFL Hall of Famer Larry Little brings together football greats from around the country to participate in the 7th Annual Larry Little Legends Golf Classic, benefiting the Swim for Jenny Memorial Fund.



Programs

Bike305



BIKE 305

CONNECTING COMMUNITIES

To promote health and wellness through cycling, seven Miami-Dade County-area mayors joined together to launch Bike305. The initiative showcases the 130 miles of bike trails throughout the county through a series of cycling-friendly events and a new user-friendly website, www.Bike305.com.

Miami-Dade County Mayor Carlos Gimenez joins fellow mayors and cycling enthusiasts for Bike to Work Day. Left to right: Olympic cyclist Nelson Vails, Miami-Dade County Mayor Carlos A. Gimenez, Pinecrest Mayor Cindy Lerner, Cutler Bay Mayor Ed MacDougall and Key Biscayne Mayor Franklin Caplan.



Ron Marini & Associates Tax Attorneys donate three new bicycles to the Parks Foundation.



DID YOU KNOW ?

More than 1,300 children have received bike safety education in Miami-Dade Parks since 2010 with the help of the University of Miami BikeSafe® program.

Membership



Another 127 individuals became members of the Parks Foundation of Miami-Dade in 2013, bringing the total number of memberships purchased to 371.

Valuable discounts to Miami-Dade park attractions and events are just some of the rewards for Parks Foundation members. Your support allows us to continue offering outstanding recreational, natural and cultural experiences in Miami-Dade County.



Learn more at liveaparklife.org

Troops for Fitness



Army National Guard veteran and amputee Laura Ortiz is among the first of two dozen veterans to be hired to enhance fitness and recreation programming throughout Miami-Dade, as part of \$192,500 Coca-Cola Troops for Fitness grant made possible by NRPA. Veterans are charged with helping thousands of Miami-Dade residents get fit and discover the joys of being active.



National Recreation and Park Association

Programs

Active Adults 55+

Active adults 55+ are learning how to self-manage chronic diseases and prevent slips and falls through workshops offered at more than a dozen park sites, made possible by the Alliance for Aging.



Active adults 55+ celebrate National Walking Day at Tropical Park. More than 300 seniors continue walking at Miami-Dade Parks after participating in the Walk with Ease program. The program, which provides strengthening, stretching and motivational strategies, was facilitated by the Health Foundation of South Florida.



A health and wellness fair at Country Village Park was just one of several age-friendly initiatives made possible by a \$70,000+ grant from Pfizer. Low impact fitness classes and tennis for active adults 55+ will be launched at multiple park sites in 2014.



Disability Services



Disabled veterans enjoyed the sports of archery, sports shooting, kayaking and swimming through the COVERT (Connecting the Outdoors with Education, Recreation and Training) Project, made possible through a Department of Defense Grant.

Miami-Dade Parks participated in the 32nd Junior Orange Bowl Sports Ability Games which allows children with disabilities to expand their horizons. Left to right: Brian Douglas, Djabril Lamprecht, Jerald Garcia, James Anuff, Lissie Montoya and Alijah Jackson.



Physically impaired and blind individuals learned how to participate in triathlons alongside the general public as part of the first ever paratriathlon clinic, made possible by Achilles International and USA Triathlon.

DID YOU KNOW ?

Miami-Dade Parks' Disability Services offers basketball, track and field, bowling, swimming and bocce for adults with intellectual disabilities.

Programs

Focus on Parks



Miami-Dade children connected with nature through a new program dubbed Focus on Parks, presented in partnership with the National Park Service, Florida State Parks, HistoryMiami and generous sponsors including Whole Foods - Coral Gables and Tiger Direct.



TigerDirect.com

Through a series of field trips, middle-school age children document through the lens of a camera the connections they experience at parks, and ultimately, become interested and protective of our history, culture and environment. 2014 sessions begin in January with sponsor, Macy's.

DID YOU KNOW ?

Our programming partnerships engage over **14,600 youth** annually participating in youth sports at over **44 parks** throughout Miami-Dade. Sports include tackle and flag football, softball, soccer, mini soccer, roller hockey and more.

Extreme Sports

Miami-Dade Parks continued to introduce popular, non-traditional sports to residents through private-sector partnerships.



Kite-Making & Flying at Haulover Park

FACT:
More than 10,000 guests took advantage of Miami-Dade Parks EcoAdventures and nature centers in 2013.



Trail Glades Sport Shooting Range



Extreme Paintball at Homestead Air Reserve Park



Skate Parks

EcoAdventures



The Sunset & Moonlight EcoAdventure out of Crandon Marina offers guests spectacular views.

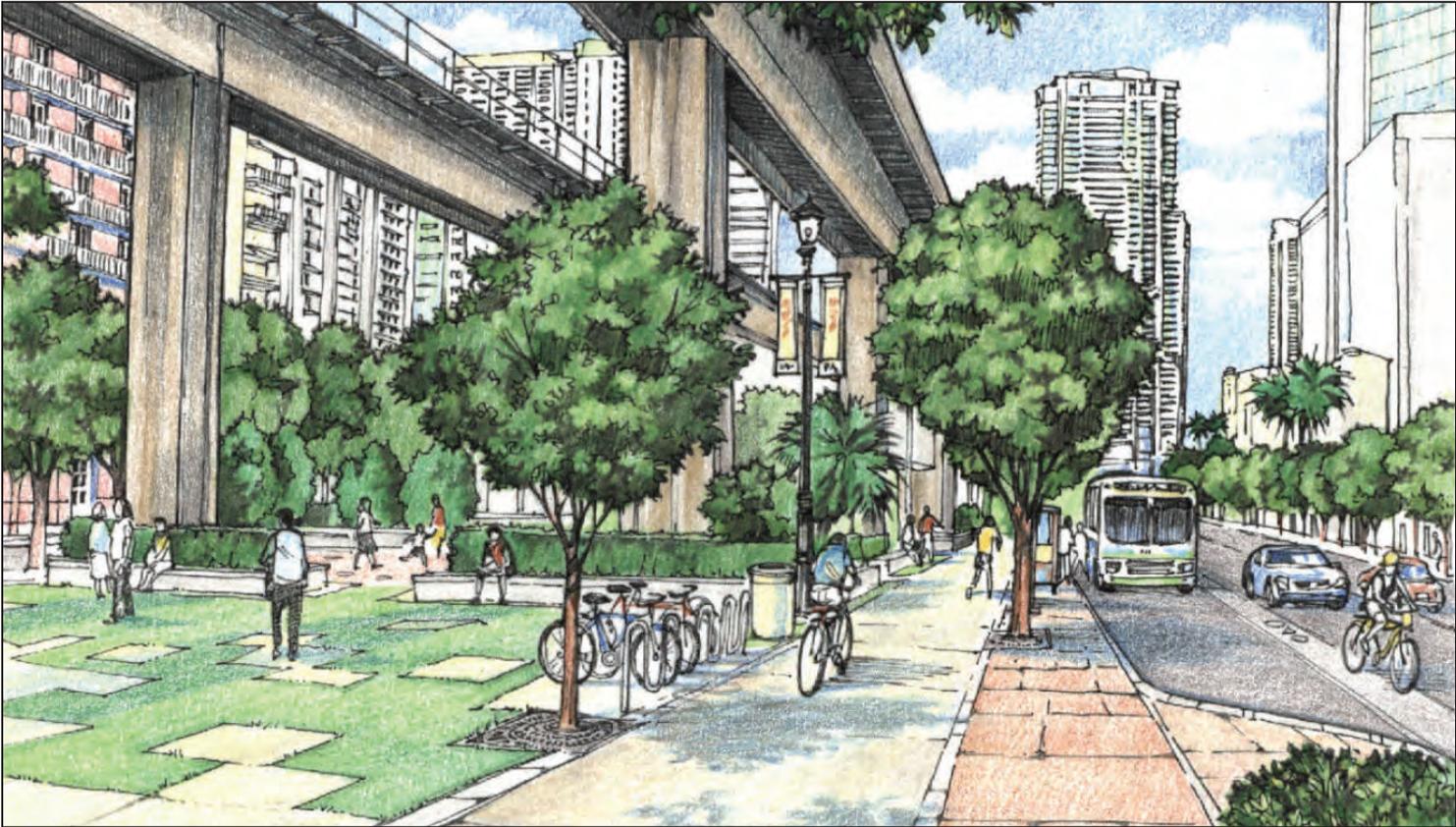


Archery instruction is the latest addition to Miami-Dade Parks' EcoAdventure programs.

Projects

Partnerships with like-minded foundations, individuals, corporations and other governments have allowed the Parks Foundation and Miami-Dade Parks to improve existing facilities and develop new projects to enhance the public realm.

Brickell Promenade



The development of Brickell Promenade is part of a larger vision to enhance the M-Path, a 10-mile paved multi-use trail beneath the elevated Metrorail guideway. A \$1 million Transportation Alternative Program grant will help fund the project.

Miami Mobile



Currently in testing, the Miami Mobile application, developed by IBM, is designed to support the maintenance of Brickell Promenade, a proposed transit-oriented public space along Metrorail's Brickell Station. Miami Mobile will promote Brickell-area businesses and events by providing information and incentives to consumers, while also providing transit experts meaningful data on ridership patterns.



Technology Learning Centers



Children and adults celebrate the opening of a Technology Learning Center (TLC) at Westwind Lakes Park. Designed to expand community access to Wi-Fi and computers, the TLC's are sponsored by the South Florida Digital Alliance and AT&T. The first five centers are up and running with six more expected to open in 2014.



Park-School Partnership

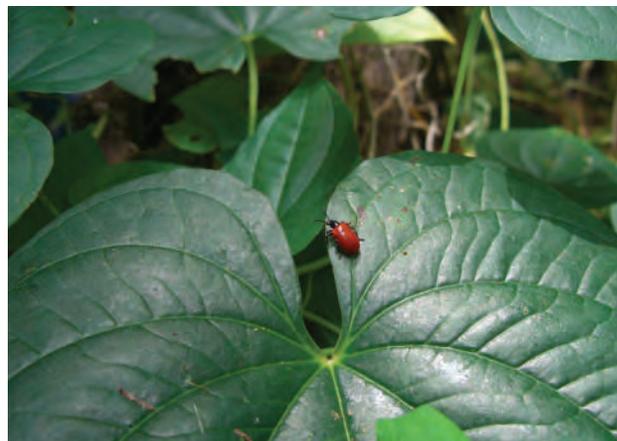


State Farm's Youth Advisory Board granted \$31,240 to the Parks Foundation which will allow students at TERRA Agricultural Research Institute to create a beetle-rearing laboratory. The Lili beetles are a chemical-free means of controlling air potato plants which stifle and destroy native landscaping.



FACT:

About half of Miami-Dade County's 80 nature preserves are negatively impacted by the air potato vine.



Under the supervision of Natural Areas Management and the USDA, *Lilioceris cheni* (Lili) beetles are being used to control the invasive Air Potato Vine at Kendall Indian Hammocks Park. Air potato density in the park has been reduced by 40-percent.



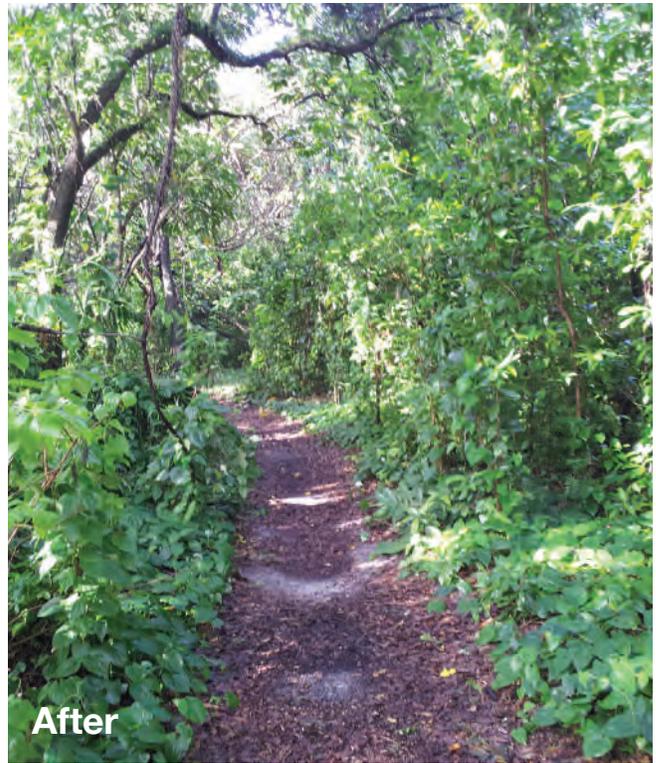
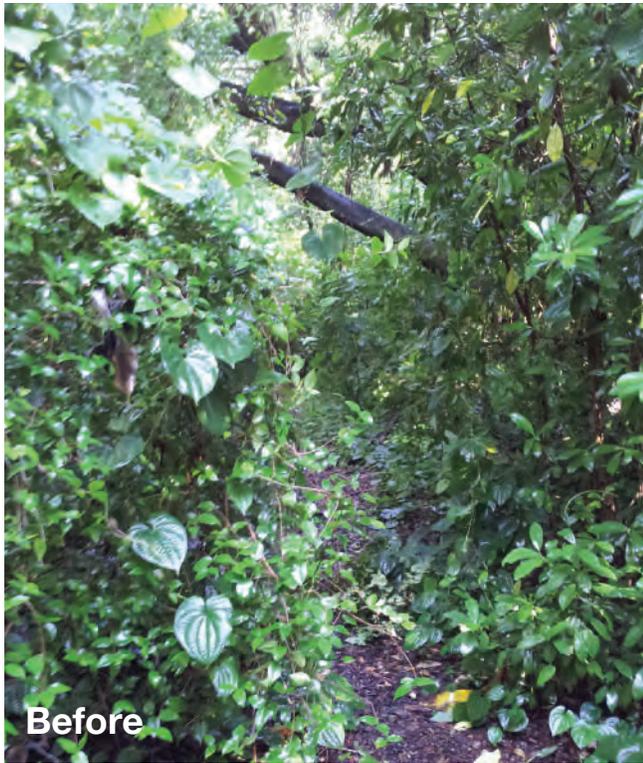
Interpretive trails were established at Kendall Indian Hammocks, Pineshore Pineland, Deering North and Cutler Wetlands in 2013.

DID YOU KNOW?

Wi-Fi hotspots have been installed at 18 park locations in Miami-Dade with another 100 planned for 2014.

Projects

Park-School Partnership



Trails at Kendall Indian Hammocks Park were refurbished and improved, thanks to a \$15,000 Great American Trails grant from the Darden Foundation - Longhorn Steakhouse, through the National Recreation and Park Association.



Gratigny Plateau Park



In a first-of-its-kind partnership, three empty lots in an underserved area of northwest Miami-Dade are being transformed into a neighborhood park with the help of corporate donors, local contractors and ABC's Local 10.



Gratigny Plateau Park

Led by Miller Construction, crews clear, grub and survey the Gratigny Plateau Park site. Plans for the park include walkways, fitness stations, a toddler playground, park benches and a butterfly garden. The project is expected to be complete in 2014.



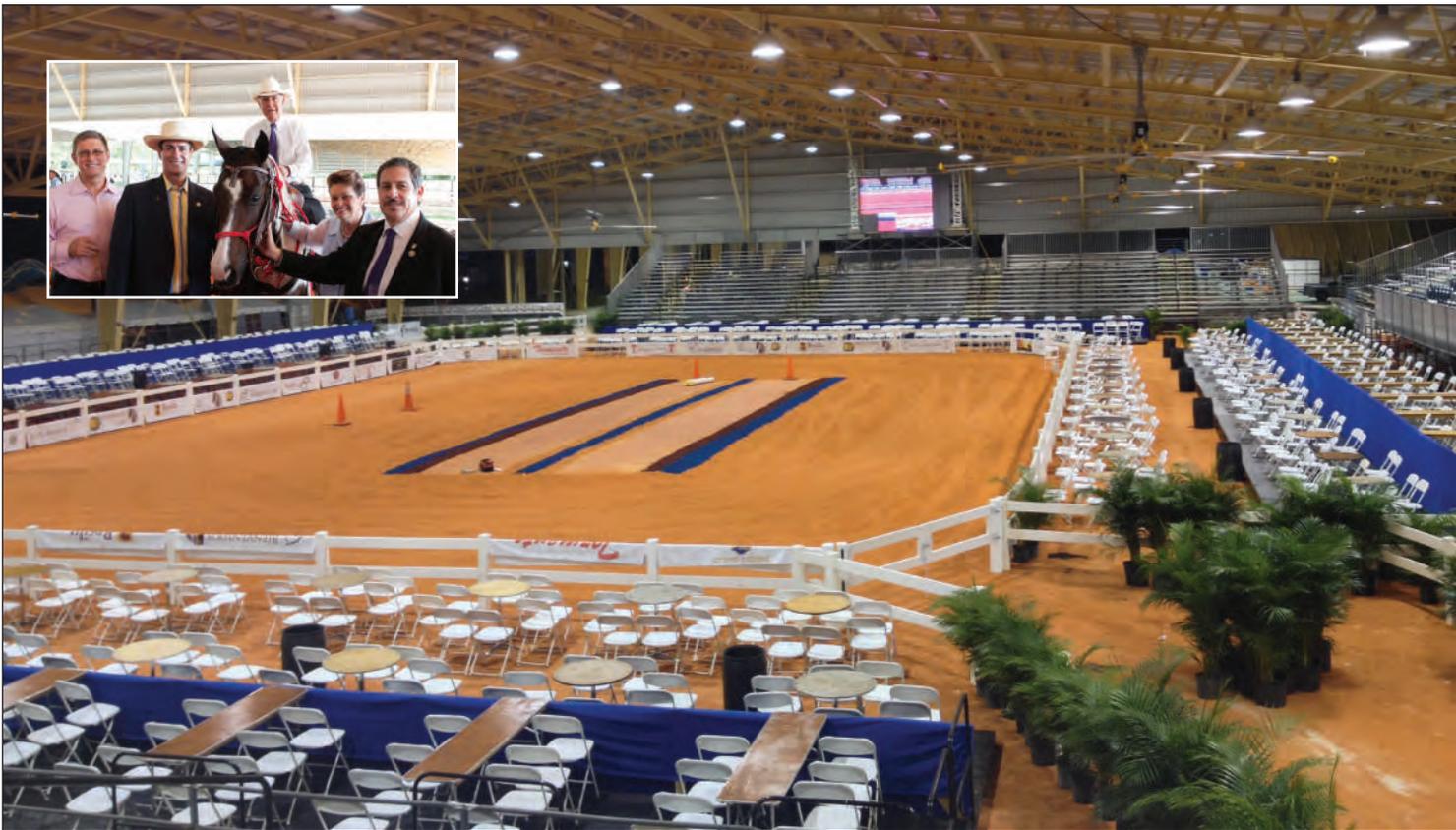
Parks Director Jack Kardys (left) joins Commissioner Jean Monestime (center), Local 10 anchors Laurie Jennings and Calvin Hughes (right) and others to break ground on Gratigny Plateau Park.



Artist Romero Britto created an original painting as part of a series of live on-air auctions to raise money for Gratigny Plateau Park. The painting sold for \$10,500.

Projects

Ronald Reagan Equestrian Center



Just in time for the “World Cup” of Paso Fino events, the Mundial Caballos de Paso Confepaso, an expanded 150,000 square-foot equestrian center with two additional covered rings was unveiled at Tropical Park. Senator Javier D. Souto is leading efforts to make the center a destination for international equestrian, livestock and sporting events.

Ocean Rescue Facility



Commissioner Sally A. Heyman led a ribbon cutting of the new Ocean Rescue Facility at Haulover Park. Built with Building Better Communities Bond dollars, the facility houses lifeguards who patrol Miami-Dade’s public beaches.

FACT:

Miami-Dade County completed 93 construction projects in 2013 valued at \$47 million.

Open Space Master Plan

Connecting great parks and public spaces through greenways and trails is a major component of the Open Space Master Plan, which guides the development of the public realm. Two new trails came online in 2013, adding another 11+ miles to Miami-Dade County's trail system.



Snake Creek Trail (North) - The newly opened 3.4 mile Trail along Miami Gardens Drive features a 10-foot wide asphalt surface connecting parts of North Miami Beach, Miami Gardens and unincorporated Miami-Dade. Amenities include two landscaped mini-parks with rubberized play climbers for tiny tots, rain shelters, benches and bicycle racks.



Black Creek Trail (South-West) - Extending from Larry and Penny Thompson Park to Black Point Park and Marina, the 8.4 mile Black Creek Trail is now widened, resurfaced and enhanced with additional trail segments. Amenities include landscaping, wayfinding signage, rest areas and small shelters.

River of Grass Greenway - At the request of the National Park Service and with the help of a \$1.5 million grant, Miami-Dade Parks is managing the planning of the River of Grass Greenway, a 12-14 foot wide corridor through the Everglades which will extend from Miami-Dade's Krome Avenue to Naples.

Playgrounds



Miami-Dade County Commission Chairwoman Rebeca Sosa dedicates a new playground at Coral Villas Park, one of eight playgrounds added or enhanced in 2013.

DID YOU KNOW ?

There are more than 130 miles of bicycle trails throughout Miami-Dade County, with the goal of reaching 500 miles.

Projects

Outdoor Fitness



Free and easy-to-use outdoor gym equipment is now available at 15 parks across Miami-Dade, with more installations on the way. This new Fitness Zone at Blue Lakes Park was made possible by the Trust for Public Land.



Commissioner Audrey Edmonson tries out the fitness equipment at the newly reopened Olinda Park.



Seven domino tables and three checkers tables, designed to capture the local flavor of the Greater Miami community, replaced makeshift furnishings at the newly dedicated Domino Park.

Golf Improvements



A dramatic makeover featuring new greens, tees and fairways was completed at the 18-hole Palmetto Golf Course in 2013.

Deering Point Improvements



Miami-Dade County Vice Chair Lynda Bell ushers in improvements at Deering Point, including a new restroom building and picnic shelters. Deering Point is the only site within 13 miles that offers free public access to Biscayne Bay.

Beach Clean Up



Commissioner Bruno A. Barreiro whose district includes Miami Beach regularly participates in beach clean-up activities.

FACT:

The rate of obese and overweight adults in Miami-Dade is more than 67-percent.

DID YOU KNOW ?

Miami-Dade Parks' golf courses have "Got Your Game." Greens fees range from \$6 - \$225, offering prices for all pocketbooks and challenges for every skill level.

Events

Youth Sports Championship Series

With the help of private-sector support secured through the Parks Foundation, countywide special events that provide rich and diverse cultural experiences for residents and visitors are thriving. More than 20 community events, movie nights, concerts, festivals and tournaments are hosted each year.



As a result of the Joint Roundtable on Youth Safety, established by Miami-Dade County Mayor Carlos A. Gimenez and Miami-Dade County Public Schools Superintendent Alberto M. Carvalho, the Youth Sports Championship Series is engaging hundreds of our children in organized, active play. Football, cheer & dance and soccer competitions were hosted in 2013, in partnership with local non-profits. Team challenges in tennis, golf, track & field and more are slated for 2014.



The Gwen Cherry Bulls and Overtown Tornadoes at the 6th Annual Sean Taylor Football Classic.



Team Kendale Lakes-Lindgren Acres at the Miami Soccer Festival 2013 at Kendall Soccer Park.



Pop Warner volunteers present Mayor Carlos A. Gimenez with an Award celebrating Youth Sports Championship Series events.

West End Holiday Magic



Commissioner Juan C. Zapata coordinated the first-ever West End Holiday Magic event, presented by Lennar, at Kendale Lakes Library and Olympic Park, featuring light displays, choirs, snow days and a host of other holiday activities for young families.



FACT:

An average of 85-percent of all Miami-Dade registered boats access our ramps, wet slips, dry storage and marina facilities.

Golden Veterans Parade



Miami-Dade County Commissioner Jose Pepe Diaz, chairman of the County's Military Affairs Award Board, marches along Flagler Street as part of the Golden Veterans Parade 50th Anniversary Commemoration, presented by Hershey's. Miami-Dade Parks coordinated logistics.

Blue Water Fishing Classic



Team Westrec shows off their catch at Crandon Marina as they compete for \$20,000 in cash and prizes as part of the 10th Annual Blue Water Fishing Classic presented by Westrec. The tournament launches from all six Miami-Dade marinas.

DID YOU KNOW ?

More than 101,000 boats were launched from Miami-Dade Parks' marinas last year.

Events

Love-In Party in the Park



An estimated 4,500 fans turned out for the 10th Annual Love-In Party in the Park sponsored by Magic 102.7, Catholic Health Services and Firehouse Subs. The outdoor festival and concert celebrating the music of the 60's, 70's and 80's, featured Grand Funk Railroad and Blues Image, along with arts & crafts, classic cars and more.



Sixth Annual Agricultural Horse & Cattle Show

The Sixth Annual Agricultural Horse & Cattle Show welcomed 60,000 attendees over three days in 2013. With representatives from 24 countries and breeders from 18 states, this Miami-based event has become a premier destination for the marketing of cattle and genetics, and an opportunity to further promote Florida's agriculture industry.



Noches Tropicales

The popular Noches Tropicales Concert Series, presented by Target in 2013, celebrated its 8th season at Tropical Park. Inaugurated by Miami-Dade County Commissioner, Sen. Javier D. Souto, Noches Tropicales has showcased more than 30 evening concerts bringing affordable arts and entertainment to more than 40,000 patrons.



A lighted outdoor dance floor has become a staple of the Noches Tropicales Concert Series at Tropical Park.

Tropical Nights

Expanding on the successful Noches Tropical Concert Series, free concerts were presented at multiple venues featuring Latin Jazz, Caribbean Reggae, Salsa and Swing. Made possible by a \$100,000 grant from the Knight Foundation, more than 10,000 patrons have been entertained over the past two years.



Edwin Bonilla and his Latin Jazz All-Stars kicked-off the 2013 Noches Troicales/Tropical Nights Concert Series at the Miami-Dade County Auditorium.



A pre-concert VIP reception, sponsored by Bacardi, Publix Sabor™ and Coca-Cola, opened the Tropical Nights concert series.



Events

Ribfest



Ribfest returned to Zoo Miami for a second year. National ribbers competed for best ribs trophies and bragging rights at this three-day outdoor grilling extravaganza. A \$13,500 grant from the Tourist Development Council helped make the event possible.



In the Company of Women



Women's rights pioneer Roxcy Bolton made a guest appearance at the 25th Annual In the Company of Women Awards presented by Macy's and Enterprise Holdings. The event pays tribute to outstanding Miami-Dade women during Women's History Month. Bolton helped found the Women's Park, the first park in the nation dedicated to women.



Fruit & Spice Park Events



Diverse events add the spice to Fruit and Spice Park, including the annual Asian Culture Festival, Redland Summer Fruit Festival and the new Redland GrowFest.

4th of July Spectacular



The annual 4th of July Fireworks Spectacular at Black Point Park & Marina, made possible by Miami-Dade County Commissioner Lynda Bell, Cutler Bay, Palmetto Bay, Publix Supermarket Charities and other generous sponsors, entertains an estimated 10,000 people.

Volunteers

Corporate and individual volunteers play an integral role in greening our community. More than \$4.5 million in savings was realized as a result of volunteers donating their time and talents to parks programs and events.



Students from Barry University give the parking lot at Haulover Park a fresh coat of paint as part of Freshmen Experience Day, a service-oriented program for incoming students.



Volunteers plant a hedge at Olinda Park as part of a beautification project in honor of September 11th. The National Day of Service and Remembrance featured more than 160 volunteers from UnitedHealthcare, EcoMedia, AARP, Miami Dade College and Miami Dolphins Special Teams.



Basketball posts were painted as part of the annual Martin Luther King, Jr. Day of Service at West Perrine Park. More than 490 volunteers participated.





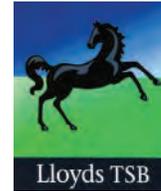
Children all around the world volunteer as part of Global Youth Service Day. The Boy Scouts were among those participating in a planting and beautification project at Chuck Pezoldt Park.



Play with a Purpose donated \$3,800 for the planting of sea oats in dunes along Crandon Park Beach. The sea oats and dunes help prevent beach erosion.



Volunteers from Lloyds Bank planted Sea Grapes at Haulover Park, part of the bank's annual corporate giving and volunteer efforts.



More than 100 volunteers planted native trees as part of a restoration project at Pelican Island, thanks to a \$7,500 grant from the Florida Inland Navigation District.

DID YOU KNOW?

We host four Signature Volunteer Events yearly with over 800 volunteers a year:

- Martin Luther King, Jr. Day of Service
- Global Youth Service Day
- 9/11 National Day of Service and Remembrance
- National Public Lands Day

Environment

More than just places for fun and games, parks and open space provide a multitude of environmental benefits to people and wildlife – from conserving natural ecosystems to sustaining clean air and water to providing the ecological framework needed for economic sustainability.

The Community Image Advisory Board (CIAB), chaired by Miami-Dade County Commissioner Dennis Moss, the CIAB is a multijurisdictional collaborative dedicated to creating beautiful gateways, corridors and connections through maintenance and aesthetic improvements.



The CIAB's input can be seen through programs such as: Million Trees Miami, Adopt-A-Road, Litter Reduction education programs, metrorail station clean-ups and enhancements.



The Downtown Development Authority renewed an agreement with the Community Image Advisory Board providing \$145,000 to ensure enhanced cleaning and greening services in the Downtown Miami area.



Million Trees Miami

Million Trees Miami was the charity of choice for the Red Dot Art Fair Art event.

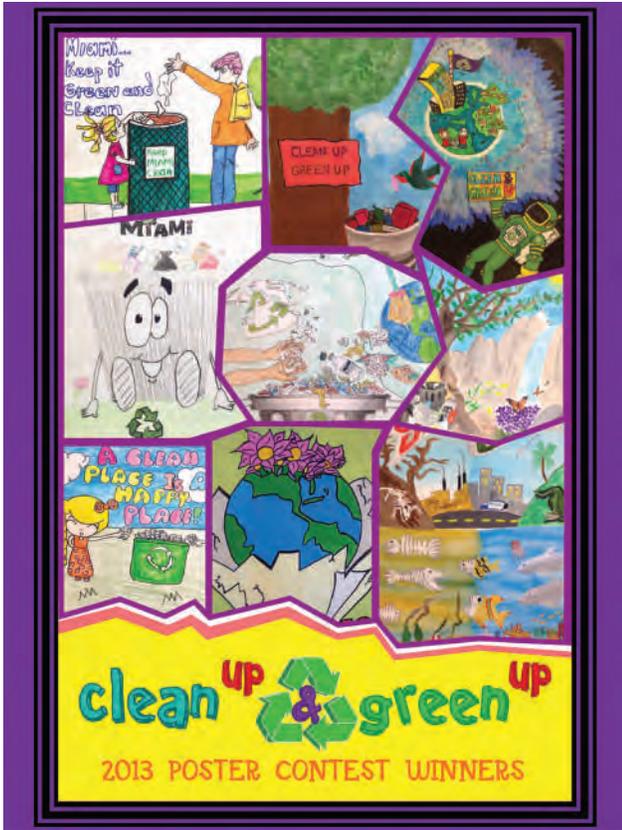


In support of Million Trees Miami, Commissioner Dennis C. Moss joined the International Women's Zionist Organization, Florida to plant more than 140 trees at Haulover Park.



DID YOU KNOW?

Million Trees Miami is a communitywide effort to plant one million trees by 2020 in order to achieve a 30-percent tree canopy. To date, 149,674 trees have been planted.



This poster was among the winners of the 9th Annual Clean-Up and Green Up Poster Contest, sponsored by the Community Image Advisory Board. The contest, open to Miami-Dade County students in grades K-12, is designed to get children thinking about the aesthetics of the community. More than 350 children participated.



Researchers from Natural Areas Management survey Matheson Hammock Park for *Lumitzera Racemosa*, as part of a partnership with the Everglades Cooperative Invasive Special Management Area (ECISMA), to map and treat invasive plants.

FACT:
About half of Miami-Dade County's 80 nature preserves are negatively impacted by the air potato vine.

Currency Collection Bins



More than \$1,500 has been earmarked for Miami-Dade Parks and Animal Services from Currency Collection Bins installed at Miami International Airport. Travelers are encouraged to donate both foreign and U.S. currency, thanks to legislation championed by Commissioner Sally A. Heyman.

DID YOU KNOW?
Approximately 80 natural areas are maintained by Miami-Dade Parks.

Environment

Adopt-A-Tree



This Yellow Poinciana tree at Eden Lakes Park was one of a number of trees planted around Miami-Dade County in memory of a loved one, part of the Adopt-A-Tree Program.

The UPS Foundation granted \$25,000 to the Parks Foundation to restore upland hammocks at Highland Oaks Park. At least 75 native trees will be planted in 2014 to enhance the buffer between recently restored wetlands and active recreation areas at the park.



As part of the 2013 NASCAR Race to Green Program, Homestead Miami Speedway facilitated the donation of 45 trees planted at Rockland Pineland Preserve. Included in the donation, mulch made from recycled car tires.



DID YOU KNOW ?

- Trees save energy and reduce storm water run-off.
- Trees increase property values by making communities more appealing.

Wildlife Conservation



Part of the Biscayne Bay Coastal Wetlands Project and the Comprehensive Everglades Restoration Plan (CERP), the Deering Estate Flow-way and Cutler Slough Rehydration Projects are part of a larger effort to help restore the quantity, quality, timing and distribution of fresh water in the South Florida ecosystem. Expedited by the State of Florida and the South Florida Water Management District, the restoration of seasonal water flows, which was completed in Spring 2013, is anticipated to improve habitat for ferns, bromeliads, and orchids, including rare, endangered, or threatened species found within the surrounding natural areas.



Environmental Science and multi-disciplinary learning programs like the EcoAcademy, NESTT-Nurturing Environmental Stewards of today and tomorrow, Wildlife Conservation Program and various Field Study Trips offered by the Deering Estate at Cutler, ZooMiami and various nature centers connects students, teachers, youth groups and their families to the many natural and cultural resources in our community while improving academics and helping them to think critically about the world around them.

FACT:

Studies indicate that K-12 learning increases from 5% retention to 75% when students engage in hands on, experiential learning.



A \$13,500 Challenge Grant from the Andrew Sabin Family Foundation helped pay for a brand new "Turtle Truck" which patrols Miami-Dade beaches throughout turtle nesting season.



DID YOU KNOW ?

More than 6,386 sea turtle nests have been documented and more than 585,000 live hatchlings released since Miami-Dade's Sea Turtle Conservation Program was started in 1980.

Environment

Historic Preservation



Stabilization, rehabilitation and restoration projects are ongoing at the Deering Estate at Cutler. A gift in honor of the late Charles Deering McCormick, Charles Deering's grandson, is providing interior and exterior surface maintenance to the historic buildings, while structural stabilization and restoration of the façade of the Richmond Cottage was provided by the Building Better Communities Bond Program.



Paleo-Indians, Tequestas, Seminoles, Afro-Bahamians, and Anglo-Americans have at different times, lived on the Estate grounds, each new group literally following in the footsteps of the preceding group. In 2013, the Estate received a \$75,000 grant from the Florida Department of State to conduct an archaeological survey and assessment of the Estate grounds.

DID YOU KNOW ?

The Deering Estate at Cutler was featured on the HGTV premiere of America's Spookiest Homes. The Estate offers monthly ghost tours led by interpretive staff and the League of Paranormal Investigators, our collaborative partner.

Zoo Biology



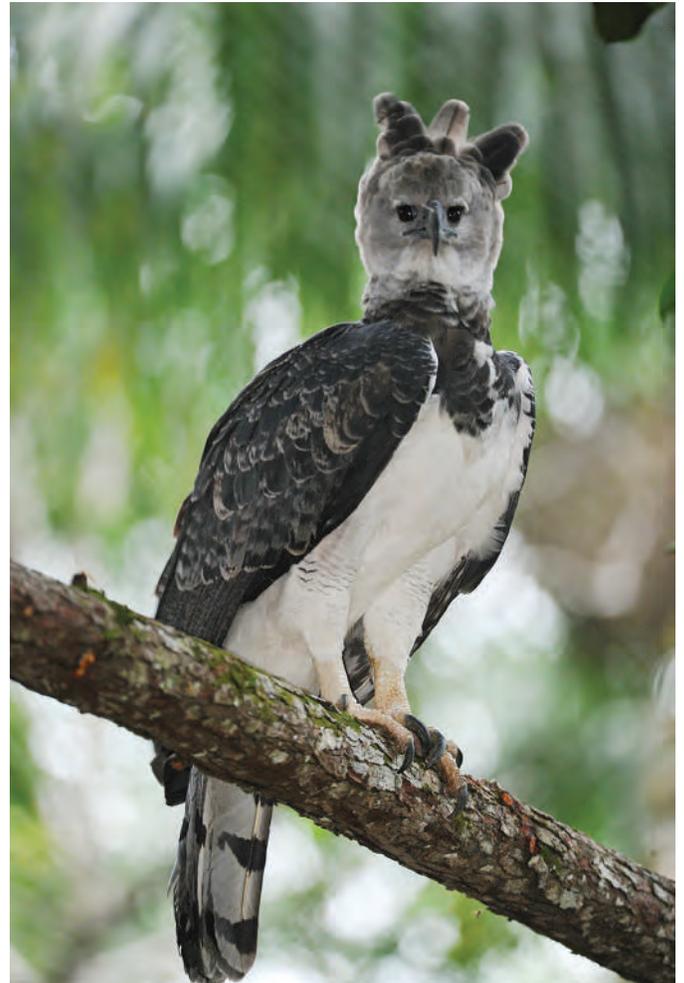
Joint research initiatives and internship opportunities are just the first steps in a research partnership forged by Zoo Miami and Florida International University. Following a ceremonial signing in 2013, efforts began to create a major wildlife conservation campus. The partnership is dubbed “Zoo Biology.”



FIU



Ten Jamaican Island iguanas were hatched at Zoo Miami in 2013, making it the first zoo to reproduce the reptiles more than once. *Photo courtesy of Nicole Atteberry.*



Panama, a harpy eagle hatched at Zoo Miami, was sent to the Republic of Panama’s Summit Zoo. Panama is now a celebrity throughout the country.

DID YOU KNOW ?

Zoo Miami enjoyed record attendance in 2013 with more than 900,000 visitors.

Environment

Maintaining the Public Realm

Miami-Dade Parks, Recreation and Open Spaces embraced its role as the keeper of countywide green spaces that enhance the beauty and environmental quality of neighborhoods. Through the Right of Way Asset and Aesthetics Management (RAAM) Division, landscape maintenance (mowing, litter collection, edging, weed removal, tree trimming, etc.) was performed on:

- 241 medians
- 22 miles of Metrorail right-of-way
- 20.5 miles of busway

RAAM also:

- Planted 1,131 trees
- Watered and fertilized 74,409 trees



Newly landscaped median at Coral Way and 128th Avenue.



Future

With a vision of connecting people and parks for life, the Parks Foundation and Miami-Dade Parks forged ahead with new projects and initiatives designed to create a greener, more livable and economically vibrant Miami-Dade.



One of the world's most glamorous sporting events, the Sony Open is staying in Miami-Dade for the next 50 years. A renegotiated agreement with the International Players Championship will provide up to \$50 million in improvements at Crandon Park Tennis Center, at no cost to taxpayers. Amenities will include new stadia, dining options and player amenities.

With that 50-year commitment also comes a promise to provide opportunities that promote health and fitness through the game of tennis. Miami-Dade children will receive 500 tickets to the Sony Open each year, and the Parks Foundation will utilize a suite to strengthen the bonds between professional athletes, the corporate community and parks programs and services.

DID YOU KNOW ?

The 14-day Sony Open creates an estimated \$300 million dollars in economic impact for Miami-Dade County.

Future

Arcola Lakes Senior Center



Miami-Dade County's first recreational facility specifically designed for use by active adults 55+ is scheduled to open in 2014. The 14,000+ square foot Arcola Lakes Senior Center will include entertainment rooms, an arts and crafts room, a ceramics room, exercise room, banquet meeting hall, therapeutic pool and more.

Miracle League



Children with special needs are playing baseball through the Miracle League of Miami-Dade. The Parks Foundation granted \$50,000 to the non-profit to help build a permanent special needs field at Tamiami Park, with support from the Miami Marlins Community Foundation. The new ballpark is currently in design.



Seasons 52



Seasons 52 is coming to Bill Bird Marina at Haulover Park. The restaurant, which offers seasonally-inspired dining choices and an award-winning international wine list, is part of a series of upgrades slated for the 245-acre property. A groundbreaking is expected in 2014.

DID YOU KNOW ?

Nearly 40 local municipalities, universities, state and national park agencies are members of the South Florida Parks Coalition. Coalition members meet to share knowledge and expertise with the goal of creating a model park system.

FACT:

Nearly 30-percent of park operations are supported by earned revenues, not tax dollars.

Zoo Miami: Mission Everglades



Ground is breaking on Mission Everglades at Zoo Miami, a new \$40 million exhibit that will showcase the many ecosystems and animals within the River of Grass. Zoo Miami is also negotiating a \$980 million proposal with 20th Century Fox to add a theme and water park outside the zoo which could rival Orlando's greatest attractions.

Miami Watersports Complex



Extreme sports are coming to Amelia Earhart Park. The new Miami Watersports Complex will feature cable-driven wakeboarding and wakesurfing, as well as more traditional boat-powered wakeboarding and skiing. Patterned after a similar complex in Orlando, construction is set to begin in 2014.

Deering Theater



Theater is coming to the Deering Estate in 2014, part of an expansion of the Artist in Residence Program. Upgrades to the existing Visitor Center Auditorium are underway allowing it to serve as a black box community theater.

Recognition of Achievements

As the third largest parks system in the nation, Miami-Dade and the Parks Foundation continued to be recognized as an industry leader.



The Miami New Times voted Matheson Hammock Park the best park in Miami. Crandon Park and Greynolds Park also made the “Top 10” list.

Accredited since 1995 by the Commission for Accreditation of Park and Recreation Agencies (CAPRA), Miami-Dade Parks is continually recognized for its high standards and contributions to health and wellness in the Miami-Dade community.



The Parks Foundation participated in Give Miami Day, a 24-hour online giving event, sponsored by the Miami Foundation which raised a record \$3.2 million.



DID YOU KNOW ?

Miami-Dade Parks is a **three-time winner** of the **National Gold Medal Award** from the National Recreation and Park Association.



Miami-Dade Parks received the 2013 Governor's Sustained Excellence Award, reaffirming its commitment to systematic performance improvement. It remains the first and only park and recreation agency in the State of Florida to be recognized by the Florida Sterling Council.

Six innovative programs in Miami-Dade Parks were recognized in 2013 by the National Association of Counties, including:



- Park-School Partnership for Nature Preserve Management
- Parks Access & Equity Plan Building Livable Communities One Neighborhood at a Time
- Right of Way and Assets Management Work Distribution Center
- Bicycle Safety Education Program
- Red Fields to Green Fields
- Girls Empowerment and Mentoring Program

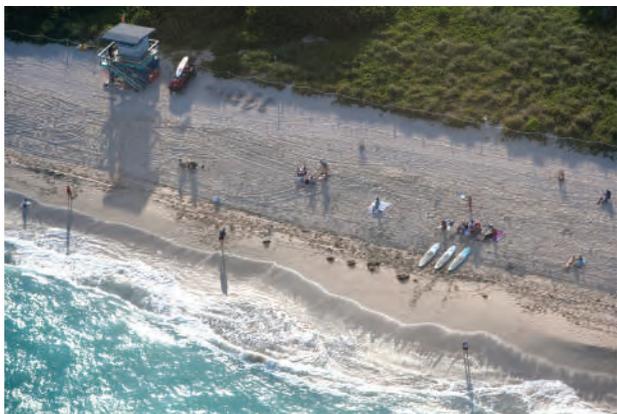
DID YOU KNOW ?

Miami-Dade Parks successfully administers more than \$20 million in state and federal grants that provide funding for land acquisition, capital development and more.

Recognition of Achievements



Miami-Dade Parks' Girls Empowerment and Mentoring Program (GEM), which inspires girls ages 11 to 16 with workshops and mentoring opportunities, received recognition in 2013 from the National Association of Counties (NACO). GEM builds self-esteem, provides quality arts experiences and strengthens the girls' connection to community.



The City of Miami Beach gave Miami-Dade Parks' Beach Maintenance Operations high marks for cleanliness. Last year, more than 1,234 tons of debris were removed from a 15-mile stretch which includes Miami Beach, Surfside, Bal Harbour and Sunny Isles Beach.

Showcasing a shared commitment to Miami-Dade County Youth, the Parks Foundation sold tickets to The Fair raising more than \$23,427 over the past two years for both non-profits.



A visionary plan for Haulover Park captured the attention of a pre-eminent landscape architecture organization. The Florida Chapter of the American Society of Landscape Architects bestowed its 2013 Award of Honor to Miami-Dade Parks Planning & Development Division.



The 2013 Active Leisure for Life Award was given to Miami-Dade Parks' Disability Services Division by the Florida Disabled Outdoor Association for providing people with disabilities opportunities to participate in inclusive accessible recreation.



DID YOU KNOW ?

Nearly 40-percent of Miami-Dade Parks operations are supported not by tax dollars, but by earned revenues.

Partners

The Parks Foundation of Miami-Dade and Miami-Dade Parks, Recreation and Open Spaces would like to thank the many partners who join with us each year to enhance, advocate, promote and celebrate the parks and open spaces that anchor our community. Every great community has a great parks system, and with your help we are working every day to create a more healthy, livable community for all.

\$25,000+

Marlins Foundation
NRPA
Sen Javier D. Souto, Dist. 10
State Farm
UnitedHealthcare
The UPS Foundation

\$10,000 - \$24,999

Andrew Sabin Family Foundation
Assurant ♥
AvMed ♥
Florida Blue Foundation
IMG
Santa's Enchanted Forest
Tourist Development Council
Westrec Marinas
WPLG, Local 10

\$5,000 - \$9,999

Enterprise Holdings
Howard Research and Development Corp.
Lennar Homes
Limonar Development Inc
Lynda Bell, Dist. 8 ♥
Macy's
Sally A. Heyman, Dist. 4
Service for Peace
Shoreline Foundation
Soccer 5 USA
Southeast Laborers District Council
The Sunshine Jazz Organization
The Produce Connection
Wasserman Media Group

\$2,500 - \$4,999

133 Servilla
AT&T
Audrey M. Edmonson, Dist. 3
Barbara J. Jordan, Dist. 1
Baseball Industry Growth Fund
BOMA ♥
Dade County Assoc of Fire Fighters #1403
Dade County Police Benevolent Assoc.
EEI Mobile
Esteban Bovo, Jr., Dist. 13
FPL
Gold Coast Beverage Distributors
Homestead Miami Speedway
Horsepower Electric

Jose "Pepe" Diaz, Dist. 12
Kiewit Infrastructure
Miami-Dade Ambulance Service
Play with a Purpose
Realty Associates
Rebecca Sosa, Dist. 6 ♥
Service for Peace
Village of Palmetto Bay

\$500 - \$2,499

Academica Management
AG Tech
AvMed
Awesome Boat Service
Baptist Health South Florida
Barry University
Bath Fitter
Beckman Coutler Foundation
Bercow Radell & Fernandez
Big Boned BBQ
Blue Time
Borinquen Health Care Center
Broyhill Manufacturing Co.
Bulk Express Transport ♥
Burger King
Capt. Harry's Fishing Supply
Car2Go
Churchill Downs
City of Florida City
City of Homestead ♥
Coconut Grove Bank ♥
Comcast
Community Bank ♥
Construction & Craft Workers
Cutler Bay Business Association
Dade County Farm Bureau
Dennis Carrino
El Dorado Furniture
Equipco ♥
Eston E. Melton
Evelyn Langlieg Greer, PA
Friends of Dccfw Inc
Genovese Joblove & Battista
Gloria Prado ♥
Granada Plaza
H&J Asphalt
HealthSouth
Horizon Properties of Miami
Inaugural Committee
iTransport ♥

Joanne Urquiola ♥
Joe Garcia for Congress
Kendall Investors 172
Keys Gate Charter School ♥
Kimley-Horn and Associates, Inc.
Kiwanis Club of Kendall ♥
KSAT-TV12
Lexus of West Kendall
Loggerhead Club & Marina
Mack Cycle and Fitness
Manchester Terminal ♥
Manny Miranda State Farm
Marriott
MAT Concessionaire LLC
Mercedes Benz of Cutler Bay
Mercedes Benz of Miami
Miami-Dade Broadband Coalition
Miami-Dade County Fair and Exposition
Miami Dolphins Foundation
Odebrecht Construction, Inc.
Peterson's Harley-Davidson
Pig In or Pig Out Cooking Team
Redlands Women's Club ♥
Rep Services, Inc.
River Marine Supply, Inc.
Robert M. Levy & Associates Inc.
Ronald L. Book PA
Rosemary E Helsabeck
Rudy Town Center
Sarah Artecona
Sea Tow
Skin & Bones
Slip-N-Slide Records
Smoke & Spice
Soil Tech Distributors ♥
South Florida Taxicab Association
Southland Mall
Sun Life Stadium
Sunshine State One-Call of Florida, Inc.
Sunstate Bank
Susan Ane-Vega ♥
The Continental Group ♥
The Miami Foundation
Therapy Charter Fishing Yacht
Tyre's Auto Service ♥
University of Miami
Up2Us
Waste Management ♥
Weiss Serota Helfman

♥ = Swim for Jenny supporter.

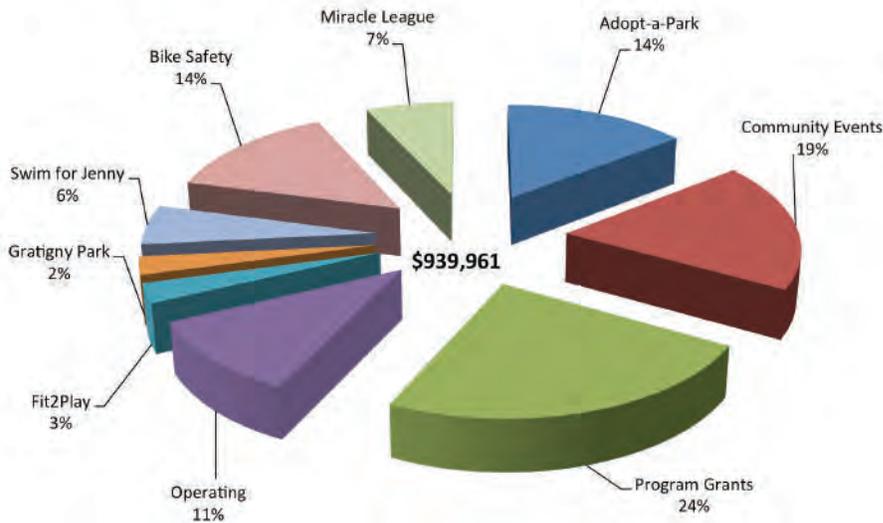
Program Summary

2013 Statement of Activities

	Unrestricted	Temporarily Restricted	Total
PUBLIC SUPPORT AND REVENUE			
Public Support:			
Contributions and corporate scholarships	\$ 585,479	\$ 238,557	\$ 824,036
Grants and contracts	-	161,175	161,175
In-kind revenue	19,180	-	19,180
Investment income, net	-	6,992	6,992
Net assets released from restrictions	443,283	(443,283)	-
Total public support and revenue	1,047,942	(36,559)	1,011,383
EXPENSES			
Program Service:			
Community Events	384,285	-	384,285
Prevention Programs (Bike Safety, Learn2Swim, Fit2Play)	121,738	-	121,738
Park Beautification	7,115	-	7,115
Fundraising events	11,290	-	11,290
Total program expenses	524,428	-	524,428
Supporting Services:			
Management and general	117,818	-	117,818
In-kind expenses	19,180	-	19,180
Total expenses	661,426	-	661,426
CHANGE IN NET ASSETS	386,516	(36,559)	349,957
NET ASSETS - BEGINNING OF YEAR	357,691	232,313	590,004
NET ASSETS - END OF YEAR	\$ 744,207	\$ 195,754	\$ 939,961

The December 31, 2013 financial statements were audited by Julian A. Preston, CPA, LLC in accordance with generally accepted accounting principles.

2014 Program Fund Allocations



Miami-Dade Parks Annual Guide



**Parks, Programs, Activities,
Attractions & Events**
www.miamidade.gov/parks



The first ever Miami-Dade Parks guidebook was distributed in 2014. A comprehensive guide of parks, programs, activities, attractions and events. This 36-page magazine style booklet gives residents a birds-eye view of all our park system has to offer. Now residents can find out about events happening throughout the year.

PARKS FOUNDATION OF MIAMI-DADE

2013 REPORT ANNUAL



MIAMI-DADE
COUNTY

www.liveparklife.org





Parks Foundation of Miami-Dade



**ANNUAL
REPORT**
2012





ANNUAL REPORT 2012

SPECIAL THANKS TO:

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Letter from the President



Dick Anderson
President

Parks Foundation
of Miami-Dade

It's our job to improve the parks and open spaces you love and together with like-minded foundations, corporate donors and individuals, we're touching more lives than ever before. The Parks Foundation of Miami-Dade had a banner year, raising more than \$800,000 to enhance parks and parks programming throughout the community. We helped provide 500 children free swimming lessons, transformed Tamiami Park's aging recreation center into a new place to play for children with disabilities, and implemented a run-jog-walk program with AvMed Health Plans which helped dozens of children lose weight and stay in shape, including a brother and sister who lost a combined 70 pounds!

We're not resting on our laurels. We are committed to raising another \$800,000 in 2013, including \$100,000 for Miami-Dade Park's nationally-recognized Fit2Play Programs. Dollars are providing recreational scholarships – and a safety net – for children who would otherwise have few safe, structured after-school and summer camp options. Investments like these in our children will pay dividends down the road.

Plans are also on the table to showcase our community's 50-year vision for parks and open spaces through the creation of the first-ever transit-oriented park in Miami-Dade. Just as New York's High Line transformed a former elevated railroad spur into a linear park, Brickell Station Park will make use of scarce green space beneath Miami-Dade's Metrorail as we seek to create a seamless system of beautiful connections that move residents and visitors from place to place.

With a parks system so diverse and a Parks Department committed to excellence, innovation and stewardship, our Board's ability to provide stable and expanding mission-critical support is made that much easier. We invite you to see what we have accomplished together, where we are headed, and grow with us.

Letter from the Director

For more than 40 years, the National Recreation and Park Association has been the voice of America's Parks. In 2012, they dubbed Miami-Dade County Mayor Carlos Gimenez "Master of the Plan," saying our 50-year vision for parks and open spaces is setting the bar for parks systems all across the country. It was the latest feather in our cap as we seek to provide the outstanding recreational, natural and cultural experiences our residents and visitors have come to expect.

Park enhancements, large and small, came online in 2012. Homestead Bayfront Park welcomed a new restaurant and renovated atoll pool. Parks including West Perrine and Gwen Cherry unveiled new fitness zones. In 2013, we will break ground on a new Florida Exhibit at Zoo Miami and begin expanding Tropical Park's Equestrian Center. With an eye toward the future, we also combined our coastal parks and six marinas into one enterprise, setting the stage for enhanced revenue opportunities and an improved experience for park users.

Despite a slow economic recovery, we broke records. Zoo Miami and the Sony Ericsson Open enjoyed record attendance in 2012, and voters overwhelmingly approved the use of tournament revenues and private funds to enhance Crandon Tennis Center.

We continue to embrace the power of partnerships. Corporate and non-profit partners, as well as volunteers, are enhancing our programs and keeping our parks beautiful. A gift of \$2.5 million for the restoration and preservation of the Deering Estate at Cutler is just one example.

With a commitment to providing excellent customer service, we implemented a comprehensive reorganization, reducing our workforce, while also assuming responsibility for 255-miles of median maintenance and the county's entire tree canopy. Our programs didn't skip a beat. In fact, the University of Miami's UHealth System determined our Fit2Play After-School Programs are improving the health of the hundreds of children we serve.

Still, we need to do more. While parks are an essential part of so many lives, more than half of children in unincorporated Miami-Dade live more than a mile from a county after-school program. Every child – and adult – deserves access to the safe places, wide open spaces and sense of community that our parks and parks programs provide. The benefits of parks to our health, economy and quality of life cannot be underestimated.



Jack Kardys
Director

Miami-Dade
Parks, Recreation
and Open Spaces
Department

Mission:

We create outstanding recreational, natural and cultural experiences to enrich you and enhance the quality of life for our community for this and future generations.

Vision:

Connecting People and Parks for Life

Who We Are ...

- 260 parks
- 16 miles of beach
- 6 marinas
- 12 pools
- 5 dog parks
- 42 Fit2Play camps
- 5 golf courses
- 1 mini-golf course
- 130 miles of greenways and trails
- 2 campgrounds
- 7 nature centers
- 125 playgrounds
- 168 athletic fields
- 1 equestrian center
- Zoo Miami
- Deering Estate at Cutler
- Fruit and Spice Park
- 255 miles of medians maintained
- 104,000 tree plantings
- 2,245 EcoAdventures
- 5 skate parks
- 10 fitness zones
- 3,062 natural areas maintained
- 68 courts
- 23 disability services programs and more...

Miami-Dade Parks, Recreation and Open Spaces



Parks Foundation of Miami-Dade



The Parks Foundation of Miami-Dade is a 501(c)3 organization which fosters the recreational, educational, environmental and cultural life of the Miami-Dade County community by encouraging and soliciting support for our County's park system through funding sources independent of government to meet the needs of the community.

The Parks Foundation's goals and priorities are aligned with Miami-Dade Parks' Strategic Business Plan.

Our Goals

Support Open Space Master Plan vision and Recreation Plan implementation through **advocacy** and **fundraising** for capital development

Expand challenged youth and senior **programs** by offering scholarships for the disadvantaged and children with disabilities

Build capacity to provide financial stability to Miami-Dade Parks

Enhance the Foundation's **visibility** while **achieving** organizational **excellence**

Parks Foundation Board of Directors

Dick Anderson
President

Raul A. Garcia
Vice President

Maira Diaz-Giusti
Treasurer

Jim DiBernardo
Secretary

Sarah N. Artecona

Karen Evans

Jack Kardys

Grant Miller

Tim Hardaway

Ivonne Fernandez

Founding President
Jorge Luis Lopez

Other foundations which solely support Miami-Dade Parks' programs and facilities include:



A 27-member **Citizens Advisory Committee** also makes recommendations to improve and promote Miami-Dade Parks' facilities and programs.

Our Programs

More than just a way to spend leisure time, recreation programs provided by Miami-Dade Parks, and supported by the Parks Foundation, are designed to ensure that all residents have access to quality, affordable activities that promote inclusiveness. More than **8,000 children, 500 seniors** and **2,500 persons with disabilities** are served each year.

FACT:

Of the 224,000 children who live in unincorporated Miami-Dade County, 56% (126,000) do **NOT** live within a mile of a Miami-Dade County recreation program.

FACTS:

- Kids spend an average of 6.5 hours a day with electronic media – 45 hours a week.
- 62% of children do not participate in organized sports
- 23% of children do not participate in any free-time activities

Fit2Play After-School Program

First-year results of a three-year-long study released in 2012 show Miami-Dade's Fit2Play After-School Program is making kids healthier. The University of Miami UHealth System used pre- and post- data from physical fitness and blood pressure tests, plus body mass index screenings, to determine Fit2Play prevents obesity and decreases hypertension in children ages 6-14. The program, which offers recreational games, nutritional education, an introduction to life sports, like golf and tennis, and homework help, is now being touted as a national model.



The Aetna Foundation provided a \$40,000 grant to the Parks Foundation in 2012 to support the UHealth System's research of Fit2Play Programs.



A \$10,000 grant from Pediatric Associates Foundation in 2012 is helping to fund Fit2Play computers and Fitnessgram.net, an online resource tool for parents that provides recommendations to maintain and/or improve a child's overall health.

Fit2Play Summer Camps

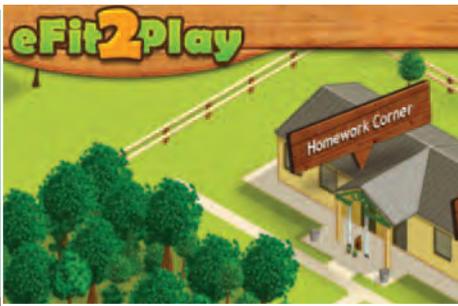
The Morning Mile expanded to **28 Fit2Play Summer Camps** with support from AvMed Health Plans. Children start their morning with a run-jog-walk and receive incentives for every five miles logged. Developed by Fitzness International, the program teaches kids to incorporate physical fitness into their daily routines.



Pictured here with AvMed's Pat Nelson, Moises Sanchez lost 40 pounds with the help of the Morning Mile. To celebrate, he shaved the words AvMed into his head. Moises' sister, Chelsea, lost 30 pounds.

Campers participating in the **Morning Mile** collectively ran more than **53,200 miles**. AvMed Health Plans is expanding the program to all Miami-Dade Parks' Fit2Play Summer Camps in 2013.





eFit2Play

Currently in development, eFit2Play is a fun, educational, interactive website and wellness tool designed to further enhance the Fit2Play curriculum. Designed to track and incentivize physical education and healthy eating, children receive points that can be redeemed for free products and services.

Did you know?

The Parks Foundation provides **\$100,000 in scholarship funding** to disadvantaged children to attend after-school or summer camp programs at low or no cost, providing a vital safety net for children who might otherwise fall through the cracks.

Fit2Play Scholarship Fund

Created for families who simply cannot afford program fees, the Fit2Play Scholarship Fund offers disadvantaged children safe, structured activities free of crime, drugs and gang-related activities. Dollars donated to the scholarship fund receive **100% matching funds**, and more importantly, keep kids healthy, off the streets, engaged and safe.



Swim for Jenny Scholarship Fund



Nearly **500 children** received free learn-to-swim scholarships at **12 public pools** across Miami-Dade through donations to the Swim for Jenny Scholarship Fund. The fund was created in 2011 after Jenny Nguyen, a 12-year-old South Florida girl, drowned at a friend's birthday party.



Miami-Dade children and adults swam laps at Helen Sands Pool and elsewhere as part of the 2012 iSwim for Jenny Fundraiser which raised \$3,000.

- ✓ Pick a Pool
- ✓ Take the Pledge
- ✓ Swim Laps to Save Lives

Miami Dolphins' Hall of Famer Larry Little (4th from left) brought together NFL greats, including Tony Nathan (3rd from left), to participate in the **6th Annual Larry Little Legends Golf Classic** at Crandon Golf Key Biscayne. Team Halifax Health Foundation finished in 2nd Place. Proceeds benefit the Swim for Jenny Scholarship Fund.



FACTS:

- Miami-Dade County leads the state in drowning deaths with an average of 45 a year.
- Hospitalization costs in Miami-Dade for non-fatal drowning exceeds \$2.5 million.
- Florida has the second highest number of drownings in the United States.



Clear Channel Outdoors showcased the Swim for Jenny cause on billboards and digital posters

throughout Miami-Dade providing free advertising valued at more than \$15,000.



Girls Empowerment & Mentoring

More than **50 girls**, ages 11 to 15, are inspired each year through projects, workshops and mentoring opportunities provided by Miami-Dade Parks' Girls Empowerment and Mentoring Program. The program builds self-esteem, provides quality arts experiences and strengthens the girls' connection to community.



Seniors' Walk with Ease

Launched in 2012, nearly **500 active adults**, ages 55+, are

participating in the six-week self-directed **Walk with Ease** Walking Program, sponsored by the Health Foundation of South Florida and Pfizer. Participants receive a guidebook with strengthening, stretching and motivational strategies.



Seniors at Westwind Lakes Park show off their "Go Take a Hike" t-shirts

after completing the six-week Walk with Ease program.

Bicycle Safety

With support from the **Neill L. Miller Bicycle Safety Fund**, the Parks Foundation granted \$7,000 to the University of Miami's BikeSafe® program, providing nearly **700 children** with



bike safety education. The fund was established in 2009 with a generous donation by Mr. Thomas Miller in memory of his wife, an avid bicyclist who served on the Miami-Dade County Bicycle Advisory Council.



A \$10,000 grant from the Best Buy Children's Foundation is helping to develop a computer

lab at **Gwen Cherry Park's Teen Tech Town**. The lab allows teenagers to conduct online research and take practice tests for college entrance exams.



A \$2,500 grant provided by the Christopher & Dana Reeve Foundation helped fund Miami-Dade Parks **Disability Services' Wheelchair Basketball Team's** coach, providing players the athletic development needed to compete nationally in the NWBA National Championship Tournament and Florida Conference games.

FACTS:

- Seven million children go to an empty house after school.
- A juvenile in jail costs taxpayers \$117 per day. Preventative recreation programs at Miami-Dade Parks cost as little as \$5 a day.

Did you know?

Our programming partnerships engage over 14,600 youth annually participating in youth sports at over 44 parks throughout Miami-Dade. Sports range from football to soccer to roller hockey to cheerleading.

FACTS:

- More than 300 volunteers provided 10,336 hours of service to Parks Disability Services in 2012.



Disability Services

Miami-Dade Parks' Disability Services served **860 people** with disabilities in **23 structured therapeutic recreation programs** in 2012.



Special needs children at Tamiami Park were surprised by a recreation center makeover provided entirely by corporate donors, including "Team Depot".

Upgrades included new flooring, kitchen area improvements, cabinetry, fencing



and electronics valued at more than \$70,000. The effort became part of ABC Local 10's *Making a Difference* series.

Office DEPOT

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WASTE MANAGEMENT

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THE HOME DEPOT

Local
10
NEWS



BEFORE



AFTER



Focus on Parks

A new program to connect youth to nature and grow environmental

stewards through photography was introduced in 2012, made possible with support from the National Park Service, Florida State Parks, HistoryMiami, the Parks Foundation and generous sponsors.

TigerDirect.com

WHOLE FOODS
Canal Glades



HISTORYMIAMI



Through hands-on field trips, including this one to Everglades National Park, middle school aged children document through the lens of a camera the connections they experience at parks as they build awareness of new surroundings, and ultimately, become interested and protective of our history, culture and environment. This picture and others are part of the **Focus on Parks** travelling exhibit designed to further connect people and parks.



Fishing Clinics

Experienced fishing guides from Miami-Dade Parks **EcoAdventures Program** taught children the basics of fishing, including knot-tying, casting and rod and reel assembly, thanks to a grant from Fish Florida.



A lesson in knot-tying at the lakeside pavilion at Tropical Park.

FACTS:

- More than **2,245 people** participated in **EcoAdventure Tours** in 2012, including the popular Kayak and Snorkel Adventure.
- Naturalist-led nature center tours entertained 9,551 participants in 2012.

Miami-Dade Parks continued to introduce untraditional sports to residents through private-sector partnerships.

- Wakeboarding/Waterskiing (Amelia Earhart)
- Extreme Paintball (Homestead Air Reserve Park)
- Trail Glades Sport Shooting Range (17601 SW 8th Street, Miami)
- Kite-Making & Flying (Haulover Park)



Our Projects

Partnerships with like-minded foundations, individuals, corporations and other governments have allowed the Parks Foundation and Miami-Dade Parks to improve existing facilities and develop new projects to enhance the public realm.

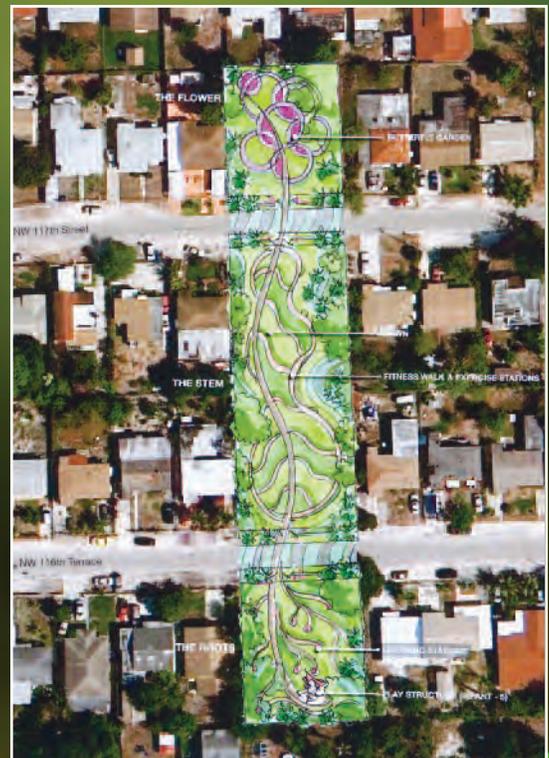
Gratigny Plateau Park: Making a Difference

In a first-of-its-kind partnership, three empty lots in an underserved area of northwest Miami-Dade are being transformed into a community park with the help of corporate donors and ABC's Local 10. In line with the hit television program *Extreme Makeover: Home Edition*, the project is part of Local 10's *Making a Difference* series.

Designed to resemble a flower, corporate and individual contributions are funding fitness stations, a toddler playground, park benches, a butterfly garden and more at Gratigny Plateau Park.



Parks Director Jack Kardys (left) joins Commissioner Jean Monestime (center), Local 10 anchors Laurie Jennings and Calvin Hughes (right) and others to break ground on Gratigny Plateau Park. The project is scheduled for completion in 2013.



Arcola Park Ball Field Makeover

Liberty City's Arcola Park became an anchor site for Major League Baseball's RBI (**Reviving Baseball in Inner Cities**) Program after Miami-Dade resident and sweepstakes winner Mauricio Perez donated \$20,000 in prize winnings for ball field refurbishments.



A ceremonial first pitch at Arcola Park which received a 2012 Chevrolet Diamonds and Dreams Field Makeover. Improvements provided by experts from Ripken Design and Fields™ included infield grading, new base anchors, sod installation, dugout benches and more. Fun provided by the Miami Marlins.

Grand Grilling Refurbishment at Westbrook Park

Westbrook Park received a \$10,000 upgrade which included new barbecue grills, side tables, picnic tables, landscaping, playground sand refurbishment and signage, part of a **Grand Grilling Refurbishment** contest hosted by Kingsford® Charcoal.

Pictured from left: Andreina Barroso, Kingsford Representative; Miami-Dade County Commissioner Javier D. Souto; Lindsay Casinelli, Anchor, Univision Deportes; and Lars Bergquist, Manager, Miami-Dade Parks.



Miami-Dade's Westbrook Park became the backdrop for Univision's Deportes Network after competing with Los Angeles and Houston for a Grand Grilling Refurbishment.



Celebrity chef Douglas Rodriguez, dubbed the Godfather of Nuevo Latino Cuisine, demonstrated his best outdoor grilling techniques, part of a sports news segment

for Univision's *Contacto Deportivo* program filmed at Westbrook Park.



Fitness Zones

In partnership with the Trust for Public Land, Fitness Zones are being installed at parks all across Miami-Dade, providing communities with access to outdoor exercise equipment. Equipment is available at 10 parks, including most recently Leisure Lakes, West Perrine, Martin Luther King, Jr., Oak Grove, and Gwen Cherry Parks.

**Seniors and youth try out
new fitness equipment
installed at West Perrine
Park in 2012.**



Did you know?

Miami-Dade Parks' golf courses have "Got Your Game." Greens fees range from \$6 - \$225, offering prices for all pocketbooks and challenges for every skill level.



A renovated atoll pool, new picnic areas and a restaurant capped off improvements to Homestead Bayfront Park, the last remaining project of the 1996 voter-approved **Safe Neighborhood Parks (SNP) Bond Program**. SNP provided over **\$220 million in upgrades** to county parks, municipalities and non-profits.



Working with Miami-Dade's Environmentally Endangered Lands Program, the National Parks Conservation Association and Nature Valley,

Miami-Dade Parks' Natural Areas Management Division installed interpretive signage at Hattie Bauer Hammock and Florida City Pineland.

Considered one of the top public golf courses in the United States, the 18-hole championship Crandon Golf Course was enhanced in 2012 with new nighttime lighting to complement already spectacular daytime views.



A forecaddie service providing course guidance was also introduced.

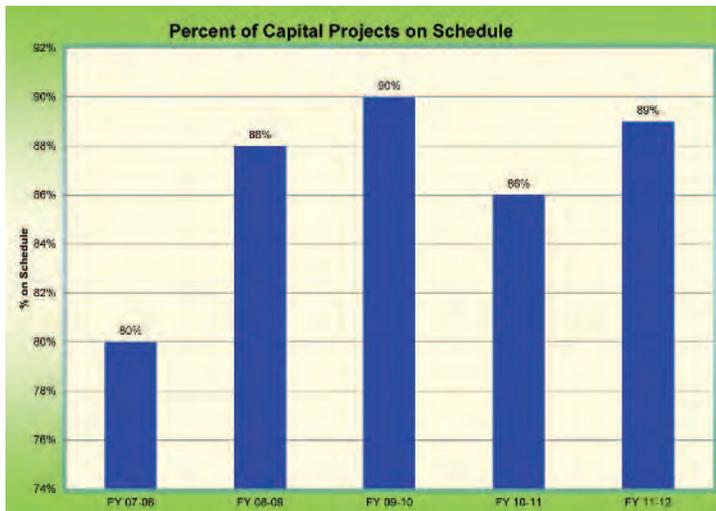


The opening of Kendall Indian Hammocks Skate Park in 2012 brought the total number of **skate parks** owned by Miami-Dade Parks to five. Several skate parks, including Westwind Lakes, Country Village and Kendall Indian Hammocks, are managed by Sugars Drop Shop.

A new **splash playground** topped off \$2.2 million in renovations at Naranja Park and Pool. Additional upgrades include pool and pool deck resurfacing, new lifeguard chairs, shaded bleachers and ADA accessible amenities.

FACT:

As of the end of FY 11-12, Parks has expended or has under contract approximately \$118 million in parks projects.



Our Events

With the help of private-sector support secured through the Parks Foundation, countywide special events that provide rich and diverse cultural experiences for residents and visitors are thriving. More than **20 community events, movie nights, concerts, festivals, farmer's markets and tournaments** are hosted each year.

Noches Tropicales Concert Series

The popular **Noches Tropicales Concert Series** presented by Target celebrated its 7th season at Tropical Park. Inaugurated by Miami-Dade County Commissioner, Sen. Javier D. Souto, Noches Tropicales has showcased **more than 20 evening concerts** bringing affordable arts and entertainment to more than **40,000 patrons**.

KF Knight Foundation A \$100,000 grant from the John S. and James L. Knight Foundation allowed Noches Tropicales to expand to new venues in 2012, offering more diverse musical genres including Haitian Jazz, R&B and Swing.



The gala opening of the expanded Noches Tropicales Concert Series at

Miami-Dade County Auditorium featured a free Latin jazz concert with Grammy award-winning and nominated artists.



A pre-concert VIP reception, sponsored by



Bacardi and Publix Sabor™, kicked-off the expanding Noches Tropicales (Tropical Nights) concert series.

In the Company of Women

★macy's Women leaders, achievers and visionaries were honored at the **24th Annual In the Company of Women Awards** presented by Macy's and held at the historic Biltmore Hotel. Timed to coincide with Women's History Month, In the Company of Women recognizes outstanding Miami-Dade women in their professions who have also given back to the Miami-Dade community through service, leadership and contribution to women's progress.



The event, hosted by The Parks Foundation of Miami-Dade, in partnership with the Miami-Dade County Commission for Women and Miami Dade Parks, Recreation and Open Spaces, supports programs including the **Girls Empowerment and Mentoring (GEM) Program**.

An estimated **5,000 groovy guys and gals** packed historic Greynolds Park in North Miami Beach to watch Felix Cavaliere's Rascals sing 60's hit songs

FACT:

More than 35,000 visitors attend arts and culture, recreation and community events hosted by Miami-Dade Parks and the Parks Foundation.

Did you know?

The **Sony Ericsson Open** broke all attendance records wooing a record 326,000 residents and visitors and generating more than **\$386 million in economic impact**. In November 2012, **voters overwhelmingly approved (72%)** expanding the Crandon Tennis Center site solely with tournament revenues and private funds.



like “Groovin” and “Good Lovin.” The **Greynolds Park Love-In** presented by Catholic Health Services is hosted by the Parks Foundation, Miami-Dade Parks and Magic 102.7FM.



Ribfest 2012

Following a two-year hiatus, the Parks Foundation reintroduced **Ribfest** at a new location, **Zoo Miami**. National ribbers competed for the best ribs trophies and bragging rights at this three-day outdoor



grilling extravaganza featuring Southern Rock band Molly Hatchet and country soul singer James Otto. A \$15,000 grant from the Tourist Development Council helped make the event possible.

grilling extravaganza featuring Southern Rock band Molly Hatchet and country

4th of July Spectacular

Generous sponsor partners including Publix Super Market Charities and Black Point Ocean Grill, together with the cities of Cutler Bay, Palmetto Bay and Miami-

Dade County, kept the fireworks at Black Point Park and Marina alive. An estimated 10,000 people turned out to celebrate America’s Independence Day Miami-style.



Anglers at Black Point Park and Marina show off their catch as they



compete for \$20,000 in cash prizes at the **9th**

Annual Blue Water Fishing Classic presented by Westrec. **Forty boats** competed in the tournament which launches from all six Miami-Dade marinas.



Miami-Dade Parks’ six marinas and seven coastal parks now make up the **Coastal Park and Marina Improvement Trust Fund**, ensuring that revenues stay within



the enterprise to meet ongoing operation, maintenance and capital improvement needs. Among the upcoming projects, a major redevelopment of Haulover Park & Marina to include two new restaurants and a fishing pier.

Did you know?

An average of 17,000 boats are launched annually from our marinas, and an average of 85 percent of all Miami-Dade registered boats access our ramps, wet slips, dry storage and marina facilities.

Did you know?

Kendall Soccer Park is one of South Florida's leading soccer complexes with five full-sized soccer fields and four state-of-the-art 5v5 soccer fields.



Miami Soccer Festival



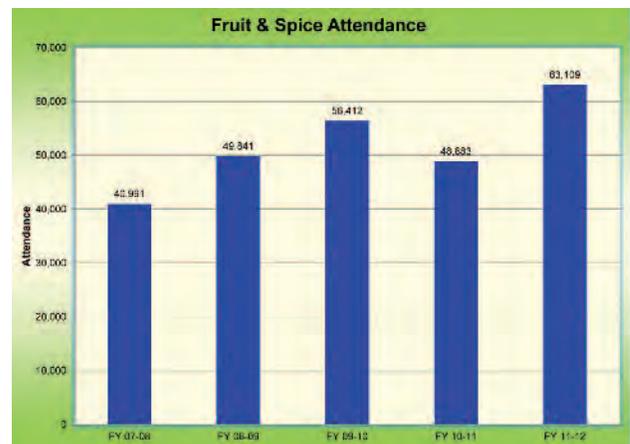
The Parks Foundation partnered with the Soccer 5 Foundation to co-host the **Second Annual Miami Soccer Festival** at Kendall Soccer Park. More than 102 youth and adult teams competed in the two-day tournament.

Family Adventure Challenge

Families battled six obstacles, including the "Tire Day" and "Hay Maze" as part of the first-ever **Family Adventure Challenge** at Tropical Park hosted by Miami-Dade County in support of both the Parks Foundation and Tim Hardaway Foundation.



The **23rd Annual Asian Culture Festival**, featuring Taiko drummers, helped the **Fruit & Spice Park** realize record attendance in 2012.



The **Fifth Annual Agricultural Horse & Cattle Show** welcomed **60,000 attendees** over three days in 2012. With representatives from 24 countries and breeders from 18 states, this Miami-based event has become a premier destination for the marketing of cattle and genetics, and an opportunity to further promote Florida's agriculture industry.



Membership

Another 156 individuals became members of the Parks Foundation of Miami-Dade in 2012, bringing the total number of memberships purchased to 269. Membership benefits include free shelter rentals, Zoo Miami tickets, and discounts on EcoAdventures, golf excursions and other parks attractions.



Membership opportunities begin at \$99. To become a member, visit mdparks.org.



EVERY GREAT COMMUNITY HAS A GREAT PARK SYSTEM

Movie Nights

Seven family movie nights were hosted in parks all across Miami-Dade in 2012, including this one at Leisure Lakes Park, sponsored by Miami-Dade County Vice Chairwoman Lynda Bell.



Our Volunteers

Corporate and individual volunteers play an integral role in greening our community. More than **\$4.2 million in savings** was realized as a result of volunteers donating their time and talents to our parks and park programs.

AARP **SERVICE FOR PEACE** With support from AARP, Service for Peace and other generous donors, the Parks Foundation hosted four signature clean-up and beautification projects at various parks, beaches and nature centers in 2012, with **more than 700 volunteers** participating. Volunteers paint, landscape, plant trees, weed-out invasive species and more.



Signature Volunteer Events

- Martin Luther King, Jr. Day of Service
- Global Youth Service Day
- 9/11 National Day of Service and Remembrance
- National Public Lands Day



Volunteers planted a community garden at Goulds Park as part of the Martin Luther King, Jr. Day of Service in January 2012.



Beautifying the entryway to Country Village Park topped off a list of improvements made on Global Youth Service Day in April 2012.



Invasive species are removed from Bill Sadowski Park, one of nearly a dozen Miami-Dade Parks participating in National Public Lands Day in September 2012.

Volunteers from Coca-Cola received permanent thank-you signage at Ives Estates Park following a corporate clean-up effort.



Thirty volunteers from Lloyds Bank enhanced landscaping at Crandon Park Gardens with butterfly-attracting plants.



Volunteers who turned out for the *Be Amazing, Stand Up and Volunteer Day* at A.D. Barnes Park received two free tickets to the 'The Amazing Spider-Man' movie, courtesy of Sony Pictures.

A daunting task, volunteers with the Everglades Comprehensive Invasive Species Management Area (ECISMA) remove Mikania vines from Camp Owaissa



Bauer. The vine, discovered two years ago in Redland, is rapidly expanding into nature preserves.



Volunteers from TERRA, a magnet high school in Miami, are managing **20 acres of oak hammock forest** at Kendall Indian Hammocks Park.



The Urban Paradise Guild has adopted a 5-acre area of Matheson Hammock Park, and removed hundreds of exotic trees and shrubs, replacing them with native trees.

Our Environment

The preservation, beautification and connection of parks and open spaces made significant strides in 2012, as we welcomed two new county divisions, the **Right of Way Aesthetics Management Division (RAAM)** and the **Community Image Advisory Board (CIAB)**.

FACTS:

- More than 3,000 requests for safety tree trimming and dead tree removal were answered by Miami-Dade Parks RAAM Division in 2012.

Right of Way Aesthetics Management is charged with maintaining:

- 255 miles of medians
- 23 miles of Metrorail and Metromover
- 20 miles of busway
- 73,500 trees

The **Community Image Advisory Board (CIAB)**, chaired by Miami-Dade County Commissioner Dennis Moss, leads the **Million Trees Miami** campaign which is supported by the Parks Foundation.

The goal is to increase the county's tree canopy, from **14% to 30% coverage** by the year 2020.



To date the campaign has planted **104,000 trees**.

CIAB Chair Dennis Moss (center right), Miami-Dade County Commissioner Barbara Jordan (right), former Miami Gardens Mayor Shirley Gibson (center left)



and others, pose in front of the CIAB's first-ever fountain installation. The project, designed to improve community aesthetics, was made possible by the City of Miami Gardens, Calder Casino & Race Course, and Miami-Dade's Public Works and Waste Management Department.



Greening the Community

Designer Stella McCartney, daughter of former Beatle and musician Paul McCartney, together with Bioplanet, an international reforestation organization, donated **32 native trees** to Haulover Dog Park in 2012. Bioplanet, the first supporting sponsor of Million Trees Miami, planted over 200 trees in Miami-Dade parks last year.



Did you know?

- Trees save energy and reduce storm water runoff.
- Trees increase property values by making communities more appealing.
- Trees improve air quality by absorbing carbon dioxide and pollutants, as well as producing oxygen.

The Parks Foundation and CIAB planted and installed trees and a park bench at Paciencia Park in South Miami with funds raised at two social events in 2011.



Currency Collection Bins

Currency Collection Bins soliciting donations from travelers for parks and animal services were installed at Miami International Airport, following legislation sponsored by Commissioner Sally Heyman. More than \$800.00 has been collected to date.



FACTS:

- ZSF helped save **Miami-Dade taxpayers over \$3 million annually** by providing educational programming, marketing, financial management and other direct support activities for Zoo Miami.
- An estimated **\$1.4 million in value** was realized through ZSF's management of Zoo Miami's volunteer program.

Water Conservation

Water consumption by Miami-Dade Parks is expected to be **reduced by 20-percent** through a smart metering project initiated in 2012 with IBM. Parks will be better able to monitor consumption and more quickly identify water leaks, generating up to **\$1 million in savings** per year.



Energy Savings

Solar panels were installed at three recreation centers in 2012. The electricity generated is expected to **save \$5,000 annually**.



Tobacco-Free Zones were implemented at over **40 park locations** and near all playgrounds and youth ball fields in 2012 to ensure a healthier environment for all park users.



Ellie Mills of Ellie Mills State Farm in Cutler Bay adopted a bench in 2012. Pictured here with her parents, Mills chose a picturesque spot Black Point Park & Marina for her personalized bench plaque.



Wildlife Conservation

The Parks Foundation secured a \$13,500 grant from the Andrew Sabin Family Foundation to



support the Sea Turtle Conservation Program which surveils and assists sick, stranded and deceased turtles.

Animal Care & Exhibition



With support from the Zoological Society of Florida (ZSF), Zoo Miami thrived in 2012. New education and conservation initiatives, coupled with record attendance, are setting the stage for a new exhibit focused on Everglades preservation, and laying the groundwork for the development of a family entertainment complex surrounding South Florida's largest attraction.



"Anala" is the first successful birth of Indian rhino at Zoo Miami, and only the third born at a U.S. zoo in 2011. The calf's mother, "Kalu", is an 11-year-old one-horned rhino.



Four critically-endangered Jamaican Iguanas were born in 2012, making Zoo Miami only the second US zoo to successfully hatch the large lizards.



Natural Areas Management coordinated the rescue and release of over 4,000 Atala butterfly larvae onto preserve lands.

Historic Preservation

The Deering Estate at Cutler had a breakthrough year in 2012. With support from the Deering Estate Foundation, educational programming was expanded and facilities were enhanced. An individual \$2.5 million gift will work to leverage further historic preservation and restoration of the property.



Students at Perrine Elementary School participate in the Deering Estate's new NESST (Nurturing Environmental Stewards of Today and Tomorrow) Program. The science-based,



hands-on environmental stewardship program is expanding in 2013 with support from The Miami Foundation, and poised to become a national model.

In 2012, the ribbon was cut on a new boardwalk that allows visitors safe passage over and around the remnants of a Tequesta burial mound – one of the historic and archeological treasures on the 444-acre Deering Estate. Pictured from left: Jon Batchelor, Dan Ferraesi, Sandy Batchelor, Suzuyo Fox and John Fox.



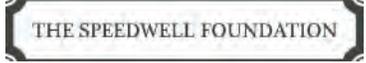
FACT:

Students participating in the NESST Program scored up to 30-percent higher in reading, math and science compared to peers in regular classes.

Our Future

Significant strides were made in 2012 towards realizing the vision of the **Open Space Master Plan (OSMP)**, Miami-Dade's 50-year blueprint for the development of parks and open spaces into the 21st Century.

 Knight Foundation

 THE SPEEDWELL FOUNDATION

Great Park Summit

Fairchild Tropical Botanic Garden was the site for the 2012 **Great Park Summit presented by AvMed Health Plans**. Held once every two years, the summit brings together people with a passion for great parks and open spaces, and a vision for making them more sustainable, interconnected and economically vibrant.

Locally and nationally recognized speakers discuss the importance of parks for improving the economy, environment and health of Miami-Dade County.

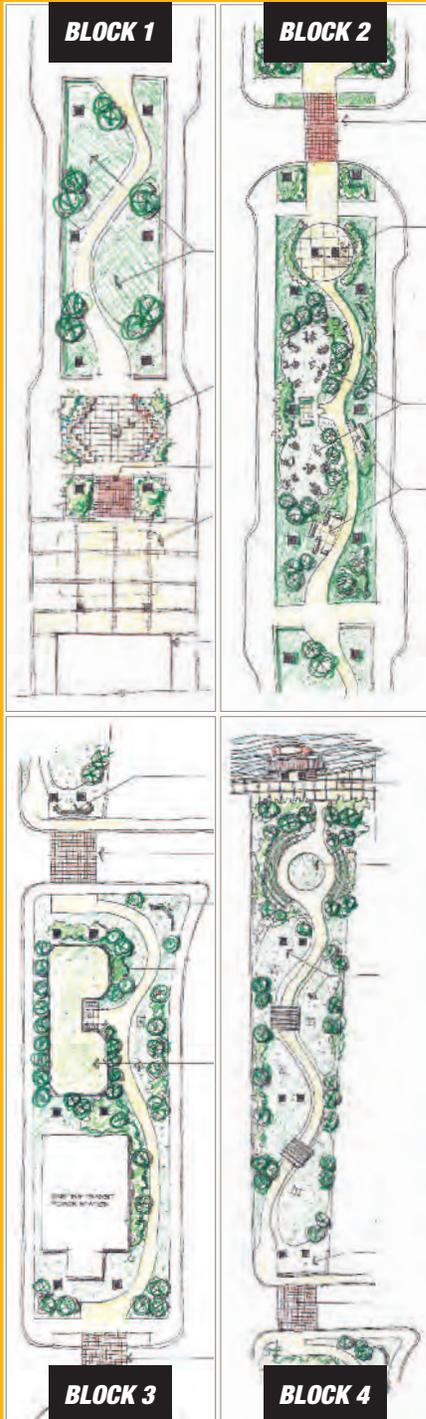


The summit's theme, ***Partnerships Through Creative Initiatives: Red field to Green fields***, showcased an initiative designed to redevelop underutilized commercial land with new parks as the first phase of re-development, creating jobs and enhancing property values. Miami-Dade Parks was selected as a pilot site for the initiative, funded through a grant from the Speedwell Foundation with a local match from The John S. and James L. Knight Foundation.

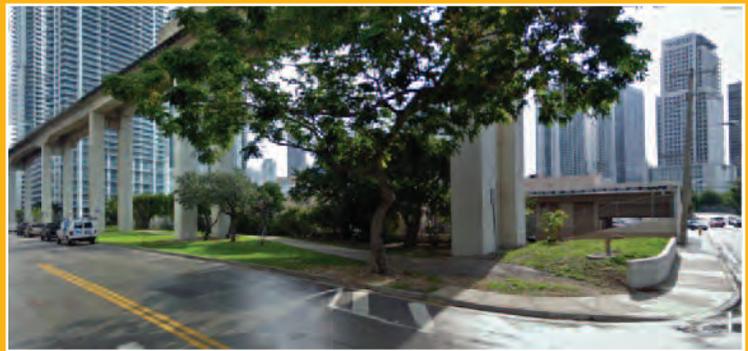
Did you know?

More than **29 local municipalities**, universities, state and national park agencies are members of the **South Florida Parks Coalition**. Coalition members meet to share knowledge and expertise with the goal of creating a model park system.

Brickell Station Park



Plans are on the table to showcase the OSMP with Miami-Dade Parks' first-ever **transit-oriented park**. Located beneath Miami-Dade's above ground railway system, **Brickell Station Park** will utilize a revenue-generating app to promote local businesses and events, reduce traffic congestion and provide much-needed park land and green space for residents and visitors.



Just as New York's High Line transformed a former elevated railroad spur into a linear park, Brickell Park will make use of scarce green space beneath Miami-Dade's Metrorail as we seek to create a seamless system of beautiful connections that move residents and visitors from place to place.

Did you know?

Zoo Miami enjoyed record attendance in 2012 with more than 882,000 visitors.



residents, age 55 and older. The 14,000+ square foot Arcola Lakes Senior Center will include entertainment rooms, an arts and crafts room, a ceramics room, exercise room, banquet meeting hall, therapeutic pool and more. The facility is scheduled to open in October 2013.

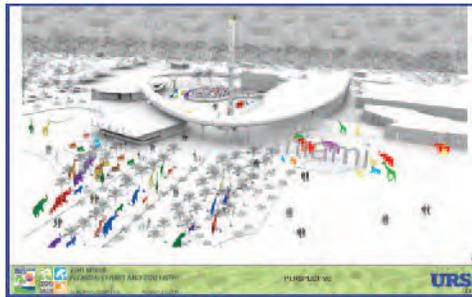
Ronald Reagan Equestrian Center



Miami-Dade Parks' Ronald Reagan Equestrian Center will undergo an 110,000 square foot expansion, enabling it to lure additional equestrian events. The venue, which already hosts over 36



shows a year, will be the site of the Mundial Caballos de Paso Confepaso 2013, the "World Cup" of Paso Fino events.



Florida: Mission Everglades

The diverse habitats of Florida are coming together to offer Zoo Miami visitors a new zoo experience. Set to open in 2014, the Florida: Mission Everglades exhibit and front entry plaza will showcase pine rocklands, coastal mangrove marshes, grasslands and the creatures that live within them.

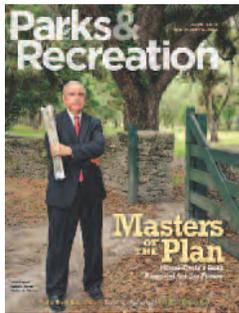
Community Needs Assessment Survey

In 2013, Miami-Dade Parks will randomly sample households in neighborhoods across Miami-Dade in an effort to better understand the recreation interests and needs of residents. The survey, to be issued in three languages, will be combined with public meetings, to guide future planning, development and programming decisions.

Recognition of Achievements

Did you know?

Miami-Dade Parks is a **three-time winner** of the **National Gold Medal Award** from the National Recreation and Park Association.



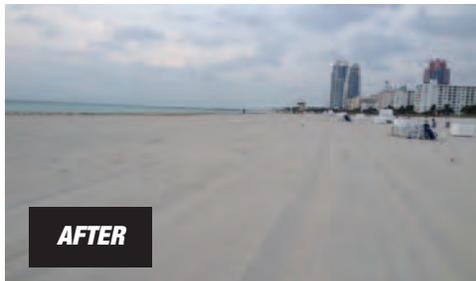
Masters of the Plan

Holding a map of Miami-Dade County, Mayor Carlos A. Gimenez graced the cover of the National Park and Recreation

Association Magazine in June 2012. The cover story touted Miami-Dade's 50-year blueprint for parks and open spaces as a model for municipalities around the country.



Miami-Dade Parks' Beach Maintenance crews earned their highest-ever marks for beach cleanliness from Miami Beach in 2012. Crews currently maintain 14.9 miles of beaches, and picked up more than two million pounds of trash last year.



Distinguish Service Award



A Distinguished Service Award was presented to Miami-Dade Parks, Recreation and Open Spaces Director Jack Kardys in September 2012, citing



him as a guiding figure around the state and country in the parks and recreation profession.



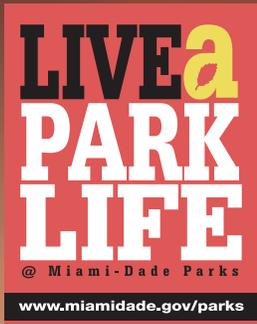
Accredited since 1995 by the Commission for Accreditation of Park and Recreation Agencies (CAPRA), Miami-Dade Parks is continually recognized for its high standards and contributions to health and wellness in the Miami-Dade community.



Miami-Dade Parks is the first park and recreation agency in the State of Florida to receive the coveted **Governor's Sterling Award**. The 2009 award recognizes performance excellence in management and operations.

Did you know?

Miami-Dade Parks received the 2011 Professional Design Award of Honor from the Florida Chapter of the American Society of Landscape Artists for study of trail designs.



Live a Parklife

A marketing campaign launched in 2012 titled "Live a Park Life" showcased the diversity of Miami-Dade Parks, planting more than 49,370,350 impressions.



Our Partners

The Parks Foundation of Miami-Dade and Miami-Dade Parks, Recreation and Open Spaces would like to thank the many partners who join with us each year to enhance, advocate, promote and celebrate the parks and open spaces that anchor our community. Every great community has a great parks system, and with your help we are working every day to create a more healthy, livable community for all.

\$25,000+



\$10,000



\$5,000+

- | | | |
|----------------------------|-------------------------------|--|
| Coca-Cola | Florida East Coast Industries | Homestead Miami Speedway |
| Macy's | Odebrecht Construction | P&G |
| Produce Connection | Shoreline Foundation | Sonesta Bayfront Hotel – Coconut Grove |
| Whole Foods – Coral Gables | Fence Masters, Inc. | |

\$2,500+

- | | | |
|-------------------------------------|------------------------------|-------------------------|
| AT&T | Baptist Health South Florida | Black Point Ocean Grill |
| Christopher & Dana Reeve Foundation | City of Homestead | Covanta Energy Corp |
| Florida International University | G4S | MAT Concessionaire |
| Mercedes Benz | Perry Ellis International | Realty Association Fund |
| River Marine Supply | Ronald L. Book PA | Service For Peace |
| South Florida Hospitality Group | TD Bank | |

\$500+

- | | | |
|-------------------------------------|--|---------------------------------|
| AECOM AMEC | Bacardi USA | Captain Harry's Fishing Supply |
| CB Marine Tow & Salvage | Commercial Interior Contractors | Cutler Bay Business Association |
| Dade County Firefighters Charities | Disposal Management | Eagle Brands |
| El Capitan Marine & Fishing Center | Ellie Mills Insurance Agency | FBMC Benefits Management |
| Fish Florida | Florida City | Gibraltar Private Bank & Trust |
| Gilly Vending | Halifax | Industrial Divers Corporation |
| Kimley-Horn & Associates | Lazcar International | Lloyds TSB Bank |
| Loggerhead Marina | Mars Contractors Inc. | Miami Dade College |
| Miami-Dade County Fair & Exposition | Munilla Family Foundation | Office Depot |
| Quality First Produce | Rack Enterprises | Rep Services |
| Rosenberg Gardner Design | RUDG Town Center | S&L Beans Inc. |
| Sea Tow | Shade Systems | South Florida Hospitality Group |
| South Miami Pharmacy | Southland Mall | Starbucks |
| Sun Life Stadium | Sunshine State One-Call of Florida, Inc. | Sunstate Bank |
| Therapy Charter Fishing Yacht | Tiger Direct | Timothy Reynolds |
| Torbert Produce | Towncare Dental | Univision Radio |
| URS | VITAS | Winn-Dixie |
| World Waste Recycling Inc. | Youth Service America | |

Swim for Jenny Supporters



Lifeguard (\$10,000+)

- | | |
|---|----------|
| Larry Little's Gold Coast Summer Camp, Inc. | Assurant |
|---|----------|

Coach (\$2,500+)

- BOMA International

Swim Buddy (1,000+)

- | | |
|--|---------------------------------|
| Bulk Express Transport/Soiltech Distributors, Inc. | Equipment Manufacturing, Inc. |
| The Produce Connection | Waste Management |
| iTransport Services, Inc. | Community Bank |
| The Honorable Rebeca Sosa, Chair, Miami-Dade County Commission | Kendall-South Dade Kiwanis Club |

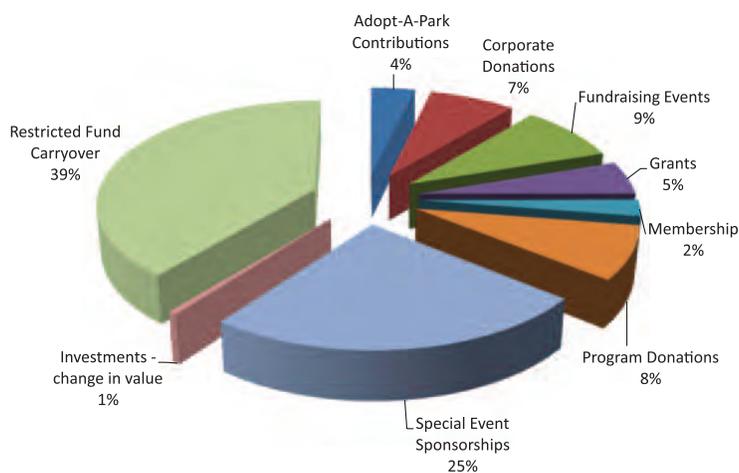
Swim Safe Champions (\$500+)

- | | | |
|--------------------------------|---------------------------|-------------------|
| Daley's Trucking Service, Inc. | Goldstein Schechter Koch | Jackeline Londono |
| TN Builders, Inc. | Westvest Associates, Inc. | R. Kirk Landon |
| Gloria and Agustin Prado | Simply Healthcare Plans | Super Nice STS |
| Miami Perfume Junction | RJ McLaughlin | |

Program Summary Report 2012 (Unaudited)

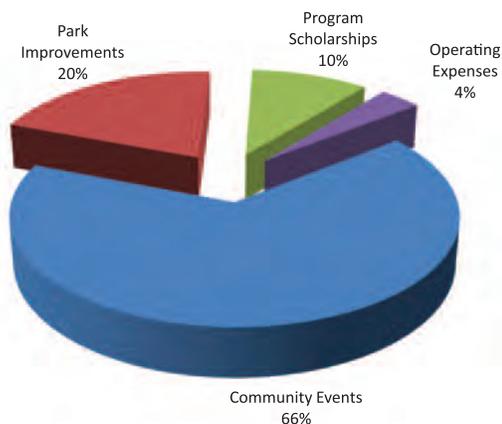
Funding Sources

Adopt-A-Park Contributions.....	46,000
Corporate Donations.....	90,000
Fundraising Events.....	106,300
Grants.....	62,500
Membership.....	31,000
Program Donations.....	101,000
Special Event Sponsorships...	301,100
Investments - change in value....	7,000
Restricted Fund Carryover.....	477,800
Total	1,222,700



Expenses

Community Events.....	407,000
Park Improvements.....	122,200
Program Scholarships.....	62,000
Operating Expenses.....	22,100
Total	613,300



Restricted Fund

Balance	609,400
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www.lifeaparklife.org

Exhibit D

Miami-Dade Public Library Foundation, Inc.

The Miami-Dade Public Library Foundation, Inc. was founded in January 2002 to enhance the services and programs of the Miami-Dade Public Library System. The mission of the Foundation is to serve as the fundraising arm of the Library primarily for the endowment of major capital projects, and major educational, cultural community projects, as specifically approved by the Library and the Foundation.

Board Members

- Diane de Vries Ashley, President
- Georgina Angones
- Lynn Bauer
- Ray Casas
- Zoila Datorre
- Dr. Pamela Dickson
- Nancy Engels
- Noelle A. Galperin
- Margaret Groves
- Christine Gudaitis
- Jane Herron
- Mitchell Kaplan
- Aida Levitan
- Matthew Meehan
- Leonard Turkel
- Maria Velez
- Thomas Whitehurst
- Pauline Winick
- Mary Young
- Kathleen Murphy, Executive Director

Exhibit E

ABOUT CGCF



(/wp-content/uploads/CGCF-Logo-diff-browns.jpg)

(/wp-content/uploads/coral-gables-art-cinema-interior-under-construction.jpg)



(/wp-content/uploads/PicMonkey-

Collage.jpg)

Led by community leaders, the Coral Gables Community Foundation provides the philanthropic conduit to connect individuals and corporations looking to positively impact the success of the community. For almost 25 years, The Foundation has been at the forefront of the evolving needs of Coral Gables while effectively bringing together beneficiaries and benefactors to fund programs with the greatest impact and benefit to “The City Beautiful.”

Established in September 1991 by community leaders, the Coral Gables Community Foundation, through its discretionary, donor-advised, and scholarship funds has helped youth, elderly, and disabled, and has provided dental care for needy children, sponsored cultural activities, awarded academic, dance, and music scholarships, and offered seminars to educate the public on important health, finance, and estate-planning issues, awarding over \$4 million to worthy causes.

A nonprofit §501(c)(3) organization, the mission of the Coral Gables Community Foundation is to foster programs and initiatives that enhance the quality of life for people living and working in “The City Beautiful” Coral Gables.

Your support and donations represent a sound investment in giving back to your community. We hope you will participate and experience the power and impact of creative philanthropy. Foundation Friends receive invitations to all events.

COMMUNITY INVOLVEMENT

[Coral Gables Art Cinema \(http://www.gablescinema.com/\)](http://www.gablescinema.com/)

Cinemateque’s Coral Gables Art Cinema (a 144-seat art cinema on the ground floor of the Coral Gables Museum parking garage building) was made possible by a matching funds donation from the Harry and Mary Perrin Fund (administered by The Foundation) to the City. The cinema space is also available for rent for private events. The Foundation continues its support as it provided a grant to the Art Cinema to fund the Miami International Children’s Film Festival in 2014.

[Coral Gables Museum \(http://www.coralgablesmuseum.org/\)](http://www.coralgablesmuseum.org/)

The Foundation served as the incubator for this exciting initiative. The beautiful old Police and Fire Station on Salzedo Avenue became the site of a museum, art gallery, and lecture hall that has become a popular community gathering space. Free live music is frequently

offered on the patio along Salzedo Avenue. The Foundation continues its support of the Coral Gables Museum as it provided a grant to the Museum to support Family Day – a free public program that provides exhibit-inspired educational activities for children and families.

[Coral Gables Senior High Culinary Arts Program](http://www.gablesfoundation.org.php53-10.ord1-1.websitetestlink.com/giving/donate/) (<http://www.gablesfoundation.org.php53-10.ord1-1.websitetestlink.com/giving/donate/>)

The Foundation is proud to support this unique program at our local High School. Students in this program have demonstrated their culinary skills at our annual kitchen tour event. Created in 2013, as a result of proceeds from the Tour of Kitchens event, the Culinary Arts Scholarship Fund will provide financial support to students seeking further study in the culinary arts.

[PARKnership](http://www.gablesfoundation.org.php53-10.ord1-1.websitetestlink.com/giving/donate/) (<http://www.gablesfoundation.org.php53-10.ord1-1.websitetestlink.com/giving/donate/>)

A private/public initiative, The PARKnership Fund, created by Coral Gables Vice Mayor William 'Bill' Kerdyk, has been successful in creating new parks, enhancing existing ones, and restoring historic fountains in "The City Beautiful" for the enjoyment of residents today and for future generations. Their most recent project raised funds for The Alhambra Water Tower.

[Ponce Society of Young Professionals](http://www.gablesfoundation.org.php53-10.ord1-1.websitetestlink.com/?page_id=1305) (http://www.gablesfoundation.org.php53-10.ord1-1.websitetestlink.com/?page_id=1305)

Created in January of 2012, the Ponce Society of Young Professionals (PSYP) is made up of young professionals with an interest in giving back to the Coral Gables community. Among their recent projects are the **Dress Shirt and Tie Drive** to benefit the **Coral Gables Senior High School Football Team**, as well as **Holiday Baskets for Seniors**.

Speaker Series

Part of both "Pro-Chat" and the football team's speakers series, to date, the following community leaders spent time talking with students about their careers and overall outlook on life: Carlos Garcia, CPA, Partner, Goldstein Schechter Koch; Andria Hanley, former Executive Director, Coral Gables Community Foundation; Vic Hyder, Chief Operations Officer CDR, USN (SEAL), ret.; Mark Trowbridge, President and CEO, Coral Gables Chamber of Commerce.

CORAL GABLES COMMUNITY FOUNDATION

T 305.446.9670 **F** 305.446.3773

INFO@GABLESFOUNDATION.ORG (**[MAILTO:INFO@GABLESFOUNDATION.ORG](mailto:INFO@GABLESFOUNDATION.ORG)**)

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Design and developed by [inkberries](http://www.inkberries.com) (<http://www.inkberries.com>)

Exhibit F



The Arcata Foundation is dedicated to the enhancement of community life in the Arcata area. The foundation facilitates charitable giving within the community and supports work in the areas of human services, education of all ages, art culture, local history, healthful recreation, peace and enhancement of our local natural environment.

Projects or programs proposed to the Foundation must demonstrate direct benefit to the citizens of Arcata, and should do one or more of the following:

- Support the educational needs of local citizens (of all ages),
- Support those in need of human services, such as health care, child care, housing, etc.
- Support art and cultural activities and education within the community,
- Provide recreational activities and programs to the community (all ages),
- Support and protect the environment of the community,
- Support peace-related activities and education,
- Support activities and education related to the history of the City of Arcata,

Potential applicants must use the grant application form attached.

Application Deadlines: May 15 and December 15

Applications must be post marked by the due date.

Applicants will be notified June 30 for first cycle and January 31st for second cycle.

Mail applications to: The Arcata Foundation

928 H Street
Arcata, CA 95521

Grant provisions for all awards include:

1. Funds may only be utilized for the purpose for which awarded. Any desired change in purpose must be submitted in writing and approved in writing.
2. The grant award expired *one year* from the date of the award letter. Any extension of the award period must be requested in writing and approved in writing.
3. Grantee will retain all documents pertaining to the grant award for the period of three (3) years following the conclusion of the award and will make such documents available for audit if requested by the Foundation or any agency with audit responsibility.
4. Grantee shall provide the Foundation with copies of any publicity involving the award. Grantee should make every effort to credit the Foundation for the award.
5. If the terms of the grant cannot be met, the grantee must advise the Foundation and the grant funds must be returned.

Please note that the projects awarded grant money may be fully or partially funded, and the Foundation cannot award grants to religious institutions except for purely secular purposes.



GRANT APPLICATION

Please provide a short description of the project in the space below:

INSTRUCTIONS

- A. Application Deadlines: **May 15 and December 15**
Applications must be postmarked by the deadline
(or the following weekday if the 15th falls on a weekend).
- B. Please provide six (6) separate and collated copies of your complete application package.
Failure to do so will disqualify your application. Please copy on both sides of the page.
- C. Mail application packages to: **The Arcata Foundation**, 928 H Street, Arcata, CA 95521.
- D. Fill in the blanks below and attach the requested descriptions and documentation.
Failure to provide information requested will disqualify your application.

APPLICATION

Amount Requested: \$ _____

1. Name of Organization: _____

2. Address: _____

3. Executive Officer: _____ Date Founded _____

4. Provide evidence that this application has the approval of your governing board. Nonprofit organizations must include copies of their IRS 501(c)3 letter.
5. A brief description of the purposes and services of the organization, including area served, total using services and costs to clients.
6. A brief description of the proposed project, description of project objectives, statement of need, description of key personnel and a statement of how project results will be evaluated.
7. List the items requested, including costs, in priority order.
8. List officers and members of the organization's governing board, including their occupations.
9. Provide the organization's operating expenses, income and budget for the current fiscal year.
10. Provide a statement of assets and liabilities.
11. Describe fund raising efforts for this project and plans for future funding of the organization.
12. List other organizations with similar objectives and summarize your cooperation with them.

Contact Person: _____ Telephone _____

Exhibit G

City of Muskogee Foundation

About Us

With a mission to make a real difference, the City of Muskogee Foundation was established in 2008 for the purpose of effectively developing, supporting, promoting, and improving programs and facilities relating to education, arts, culture, community revitalization and beautification, social services, health care, economic development, infrastructure, housing, and recreation for the City of Muskogee and surrounding areas and to improve the quality of life of residents of Muskogee.

The City of Muskogee Foundation funding was secured in March 2007 when Capella Healthcare entered into an agreement with the Muskogee Regional Health Center Trust Authority, a public trust, to lease Muskogee Regional Medical Center for a term of 40 years. City officials created the City of Muskogee Foundation as a nonprofit corporation from the net proceeds of this lease.

**BYLAWS
OF
CITY OF MUSKOGEE FOUNDATION**

October 19, 2009

**ARTICLE I
NAME AND PURPOSES**

1.1 **Name.** The name of this Corporation is "City of Muskogee Foundation."

1.2 **Purposes.** Subject to the limitations set forth in the Certificate of Incorporation, the Corporation is formed for the purpose of effectively developing, supporting, promoting, and improving programs and facilities relating to education, arts, culture, community revitalization and beautification, social services, health care, economic development, infrastructure, housing, and recreation for the City of Muskogee (the "City") and surrounding areas and to improve the quality of life of residents of the City and surrounding areas. Subject to the foregoing, the Corporation shall have and may exercise all of the powers of nonprofit corporations under Oklahoma law.

1.3 **Restrictions.** At no time, either on dissolution or prior to dissolution, shall any part of the funds or assets of the Corporation inure to the benefit of any private individual, nor be used for the purpose of carrying on propaganda or otherwise attempting to influence legislation, except as may be permitted by law and the Internal Revenue Code of 1986, as amended, (the "Code") or corresponding provisions of any subsequent federal tax laws (all references in these Bylaws to the Code shall include reference to any corresponding provisions of any subsequent federal tax laws). The Corporation shall not participate in or intervene in any political campaign on behalf of any candidate for public office.

1.4 **Certain Restrictions.** If the Corporation is found to be a private foundation, as that term is defined in Section 509 of the Code, then (a) the Corporation shall conduct its business and distribute its income as necessary for each taxable year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Section 4942 of the Code, and (b) the Corporation shall not engage in any act of self-dealing as defined in Section 4941(d) of the Code, shall not retain any excess business holdings as defined in Section 4943(c) of the Code, shall not make any investments in such a manner as to subject the Corporation to tax under Section 4944 of the Code, and shall not make any taxable expenditures as defined in Section 4945(d) of the Code.

1.5 **Charitable Activities.** The Corporation shall carry on only those activities permitted to be carried on by a charitable organization as described in Section 501(c)(3) of the Code.

ARTICLE II
OFFICES

2.1 **Principal Office.** The principal office of the Corporation shall be located in Muskogee, Oklahoma. The Board of Directors may establish such offices as the business of the Corporation requires.

2.2 **Registered Office.** The Corporation shall have and continuously maintain a registered office in Oklahoma and a registered agent whose office is the same as the registered office.

ARTICLE III
SOLE MEMBER

3.1 **Sole Member.** The sole member of the Corporation is the City.

3.2 **Rights of Member.** The City, as sole member of the Corporation, shall be eligible and authorized to vote, to furnish any necessary consent or approval, or to take other action on any issue that may properly be presented to the City as the member of the Corporation. The City must approve the following matters:

(a) any amendment, restatement, or repeal of the Certificate of Incorporation of the Corporation or these Bylaws;

(b) the election or appointment of directors of the Corporation;

(c) the merger or consolidation of the Corporation with or into any other entity, enterprise, agency, or body; the sale of all or substantially all of the assets of the Corporation; or the acquisition of the Corporation by any other entity or enterprise;

(d) the dissolution, liquidation, or termination of the business of the Corporation;

(e) a change in the purposes of the Corporation;

(f) any decision to file a voluntary petition under any law having for its purpose the adjudication of the Corporation as bankrupt or insolvent or the taking any action with respect to the reorganization or liquidation of the Corporation;

(g) the selection of the Chairman of the Board of the Corporation; and

(h) the selection of the independent auditors.

3.3 **Meetings.** The City, as the sole member of the Corporation, may hold meetings as it determines appropriate.

ARTICLE IV
BOARD OF DIRECTORS

4.1 **Powers.** The Board of Directors shall manage and direct the business and affairs of the Corporation. The directors shall have all powers and authority provided in the Certificate of Incorporation and permitted by law.

4.2 **Number; Qualifications.** The number of directors that will constitute the entire Board of Directors shall be not less than three or more than 15, as determined by the Muskogee City Council (the Council"). Initially, the Board shall be comprised of 13 directors. Two of the members of the Board of Directors shall be the Mayor of the City of Muskogee and the City Manager of the City of Muskogee, who shall serve as voting members of the Board of Directors. The Council shall also designate two members of the Council to serve as voting members of the Board of Directors. The Council shall appoint the remaining members of the Board of Directors from a list of candidates who are not members of the Council, nominated by members of the Council. Each member of the Council may nominate three candidates within time frames and in accordance with procedures established by the Mayor of the City of Muskogee.

4.3 **Terms.** The Mayor may serve as a director as long as he or she serves as Mayor of the City of Muskogee. The City Manager may serve as a director as long as he or she serves as City Manager of the City of Muskogee. The two members of the Council may each serve as a director for a full term of two years, but shall then not be eligible to serve as a director for a period of at least one year. A member of the Council who is elected to serve as a director may not continue to serve as a director if he or she no longer serves as a member of the Council. The remaining directors shall be divided into three classes, as nearly as equal in number as possible. Directors of the first class will hold office for a term expiring at the annual meeting in 2012; directors of the second class will hold office for a term expiring at the annual meeting in 2013; and directors of the third class will hold office for a term expiring at the annual meeting in 2014. Subject to the foregoing, the successors to the class of directors whose term shall then expire shall be elected to hold office for a term expiring at the sixth succeeding annual meeting and until his or her successor has been duly elected and has qualified. The directors serving in classes may be elected to serve for one full term, but shall then not be eligible to serve as a director for a period of at least one year.

4.4 **Vacancies.** If a vacancy results from the resignation, removal, or other inability or incapacity of a director, other than the Mayor or City Manager of the City of Muskogee, then the Council may fill the vacancy. A director so chosen shall be elected to serve for the remainder of the term of the director whose position had become vacant; any partial term shall not limit the eligibility of the director to serve one full term. If a vacancy results from the resignation, removal, or other inability or incapacity of the Mayor or City Manager, then the successor in office as Mayor or City Manager, as the case may be, shall serve as a director as provided in these Bylaws.

4.5 **Removal; Resignation.** The Council may remove any director with or without cause by a majority vote of the entire Council. If a director attends fewer than 50% of the Board meetings held during any 12-month period, the Council may evaluate the director's participation

and the reasons for excessive absence and may consider the director's excessive absence as good cause for removal. A director may resign by submitting a notice of resignation in writing to the Council. The resignation is effective upon receipt, unless otherwise stated in the notice.

4.6 Advisory Directors. Advisory Directors shall include the Executive Director of Muskogee Development, the Executive Director of the Greater Muskogee Area Chamber of Commerce, the President of the Muskogee Education Consortium, the Executive Director of the Lake Area United Way, and the Executive Director of the Muskogee Nonprofit Resource Center. The Board of Directors may appoint additional individuals to serve as Advisory Directors. Advisory Directors may attend meetings of the Board of Directors and serve as members of committees, other than the Executive Committee, but they may not vote as directors, serve as officers, or be counted in determining whether a quorum is present at meetings of the Board of Directors.

4.7 Regular Meetings. The Board shall hold an annual meeting during the first quarter following the end of each fiscal year of the Corporation for the purpose of electing officers and transacting any other business that may properly come before the meeting. The Board may hold additional regular meetings without call or notice at such place and time as the Board may determine.

4.8 Special Meetings. The Chairman of the Board or a majority of directors then in office may call special meetings. Notice of a special meeting shall be given to each director at least seven days before the meeting. The notice shall set forth the time and place of the meeting but need not, unless otherwise required by law, state the purposes of the meeting. A majority of the directors present at any meeting may adjourn the meeting without notice, other than an announcement at the meeting.

4.9 Place of Meetings. Board meetings may be held at such places as the Board may determine or as may be specified in the notice of the meeting.

4.10 Open Meetings Act. Meetings of the Board of Directors and Executive Committee of the Corporation shall be conducted in accordance with the requirements of the Oklahoma Open Meetings Act. In the event of a conflict between the provisions of these Bylaws and the Open Meetings Act, the Open Meetings Act shall control.

4.11 Quorum and Voting. A majority of the total number of directors, excluding any vacancies, present in person, shall constitute a quorum for the transaction of business at any meeting of the Board. Each director shall be entitled to one vote on matters presented to the directors. Board members may not vote by proxy. Except as otherwise specified in these Bylaws, the act of a majority of directors present in person at a meeting at which a quorum is present shall be the act of the Board of Directors.

4.12 Presence at Meeting. Members of the Board of Directors or of any Board committee may participate in a meeting of the Board or committee by means of conference telephone or similar communications equipment, provided that all directors participating in the

meeting can hear each other. Such participation shall be considered to be presence in person at the meeting.

4.13 Action Without Meeting. Any action required or permitted to be taken at any meeting of the Board of Directors or of any Board committee may be taken without a meeting if all members of the Board or such committee, as the case may be, consent to the action in writing, and the written consent is filed with the minutes of the proceedings of the Board or committee.

4.14 Compensation. The Corporation shall not pay any stated compensation to directors for their services as directors. Upon resolution of the Board, the Corporation may reimburse directors for the actual and reasonable expenses incurred in attending any meeting of the Board or of any committee.

ARTICLE V

OFFICERS AND EMPLOYEES

5.1 Election. At each annual meeting of the Board of Directors, the Board of Directors shall elect such officers of the Corporation as may be necessary to enable the Corporation to sign instruments that comply with the Oklahoma General Corporation Act. Officers may include a Chairman of the Board, one or more Vice Chairs, a Secretary, an Assistant Secretary, and a Treasurer. The Board of Directors may also select or appoint an Executive Director of the Corporation.

5.2 Terms, Removal and Vacancies. The officers shall hold office for a term of one year and until their successors are duly elected and qualified and shall serve at the pleasure of the Board. The Board may remove any officer at any time whenever in its judgment removal would serve the best interests of the Corporation. The Board of Directors shall fill a vacancy in any office.

5.3 Chairman of the Board. The Chairman of the Board shall be subject to the direction of the Board of Directors and shall perform such duties as may be assigned by the Board. The Chairman of the Board shall preside at all meetings of the Board of Directors. The responsibilities of the Chairman of the Board shall include acting as a representative of the Corporation to the public as well as to governmental and voluntary organizations. The Chairman of the Board shall have authority to execute deeds, mortgages, leases, and contracts or other instruments of the Corporation, except where the signing and execution are expressly delegated by the Board of Directors or by the Chairman of the Board to some other officer or agent of the Corporation. In addition, the Chairman of the Board shall in general have such authority and perform all other duties incident to the position of Chairman of the Board of a nonprofit corporation.

5.4 Vice Chair. The Vice Chair shall perform such duties as the Board of Directors or the Chairman of the Board may assign. In the absence or inability to act of the Chairman of the Board, the Vice Chair shall perform the duties and discharge the responsibilities of the Chairman of the Board.

5.5 Secretary and Assistant Secretary. The Secretary shall keep corporate records and shall give notice of, attend, and record minutes of meetings of members and directors. The Secretary shall, in general, perform all duties incident to the office of secretary and such other duties as the Board of Directors or the Chairman of the Board may assign. The Secretary may delegate any such duties to an Assistant Secretary.

5.6 Treasurer. The Treasurer shall be responsible for developing budgets and reporting to the Board on the financial affairs of the Corporation. The Treasurer shall also perform such duties as the Board of Directors or the Chairman of the Board may assign.

5.7 Executive Director. The Board may appoint an Executive Director of the Corporation. If appointed, the Executive Director shall (a) have the overall supervision of the business of the Corporation and shall direct the affairs and policies of the Corporation, subject to any directions that may be given by the Board of Directors or the Chairman of the Board; (b) assure that the Corporation conforms with the requirements of authorized regulatory authorities; (c) oversee compliance with the laws and regulations of federal, state and local governmental authorities; (d) carry out all policies and procedures established by the Board of Directors; and (e) in general, perform all other duties incident to the position of chief management, administrative, and operating officer of a corporation and have such authority and responsibilities as may be prescribed by the Board of Directors. The responsibilities of the Executive Director shall include acting as a representative of the Corporation to the public and to governmental and voluntary organizations and reporting to the Board of Directors on the performance of corporate functions. The Executive Director, in addition to the Chairman of the Board, shall have authority to execute deeds, mortgages, leases, contracts, or other instruments of the Corporation to the extent authorized by the Board of Directors, except where the signing and execution are expressly delegated by the Board of Directors to some other officer or agent of the Corporation. The Board of Directors may determine the compensation of the Executive Director and shall periodically evaluate the performance of the Executive Director.

ARTICLE VI COMMITTEES

6.1 Appointment of Members. The Chairman of the Board shall appoint members and Chairs of all committees, other than the Executive Committee. Each committee may consist of one or more directors of the Corporation and shall have such name or designation as the Board may determine. The Chairman of the Board may designate one or more directors as alternate members of any committee who may replace any absent or disqualified member at any meeting of the committee. Any committee, to the extent authorized by the Board, shall have and may exercise the authority of the Board of Directors in the management of the business and affairs of the Corporation and may generally perform duties and exercise authority as may be directed or delegated by the Board of Directors. Each committee shall regularly report to the Board of Directors. The Chairman of the Board may appoint individuals who are not directors to serve as members of a committee, other than the Executive Committee, as long as the Board has not delegated its powers and authority to that committee.

6.2 **Executive Committee.** The Executive Committee shall consist of the officers of the Corporation who are directors. Additionally, the Executive Director of the Corporation shall serve as an ex officio member of the Executive Committee, without vote. The Executive Committee may meet at stated times or on notice to all of its members. During intervals between meetings of the Board of Directors, the Executive Committee shall generally perform such duties and exercise such powers as may be directed or delegated by the Board of Directors. The Board of Directors may delegate to the Executive Committee authority to exercise all of the powers of the Board.

6.3 **Investment Committee.** The Investment Committee shall be responsible for overseeing the management of the assets, funds, and investments of the Corporation. Among other matters, the Investment Committee shall (a) recommend investment advisors, investment managers, and funds managers to the Board of Directors, (b) meet periodically with, and receive regular and periodic reports from, the investment advisors, investment managers, and funds managers regarding the investment of funds of the Corporation, (c) establish investment policies for the prudent management of the assets, funds, and investments of the Corporation, (d) periodically evaluate the performance of the Corporation's investment advisors, investment managers, and funds managers based on standards and criteria established by the committee, and (e) report to the Board regarding the affairs of the committee and the investments of the Corporation.

6.4 **Grants Committees.** The Grants Committees shall be responsible for administration of grants. The current Grants Committees are the Economic Development Committee, the Education Committee, the Health and Wellness Committee, and the Opportunities Committee. Among other matters, each Grants Committee, with respect to the administration of those grants falling within the subject matter of each committee, shall (a) recommend to the Board of Directors criteria for awarding grants and for recipients of grants, including criteria relating to one-time and multi-year grants, awards of multiple grants to the same entity, award of scholarships or other grants to individuals, and grants relating to municipal operations, (b) develop and implement policies and procedures relating to grant applications, including processing of grant applications, grant cycles, and a schedule or calendar pertaining to submission, processing, review, approval, and award of grants, (c) evaluate grant applications submitted to the Corporation and make recommendations with respect to the award of grants, including amounts, conditions, and requirements, (d) develop agreements relating to grants awarded by the Corporation, (e) establish policies and procedures relating to reporting by grant recipients, as well as accounting and expenditure responsibility obligations of grant recipients, and (f) generally administer the grants process of the Corporation. The Economic Development Committee may, in its discretion, consider grants for economic development at any time within or outside of the established grant cycle. Any grant awarded upon the recommendation of the Economic Development Committee may or may not, in the discretion of the Board of Directors, affect the granting budget of the Corporation. All decisions as to the final selection of grant recipients and award of grants by the Corporation shall be reserved to the Board of Directors.

6.5 **Term.** Each member of a committee shall continue as a member until the next annual meeting and until a successor is appointed, unless the committee to which the member

belongs is discontinued by the Board of Directors or unless the member dies, resigns, or is removed as a committee member.

6.6 Committee Meetings. Committee meetings may be held at such places as each committee may determine or as may be specified in the call of any meetings. The Chair of the committee shall arrange for written notice of the time and place of the meeting to be given to members of the committee. Business to be transacted at any regular meeting of the committees shall not be limited to the matters set forth in the notice of meeting. The attendance of any committee member at any meeting shall constitute a waiver of notice of the meeting.

6.7 Quorum. A majority of the committee members present in person shall constitute a quorum for the transaction of business at any meeting of the committee.

6.8 Action Without Meeting. Any action required or permitted to be taken at any meeting of any Board committee may be taken without a meeting if a majority of the members of the committee consent to the action in writing, and the written consent is filed with the minutes of the proceedings of the committee.

6.9 Vacancies. The Chairman of the Board shall appoint persons to fill vacancies on committees resulting from the resignation, removal, or other inability or incapacity of a member. A member so appointed shall serve for the remainder of the unexpired term.

ARTICLE VII **INDEMNIFICATION OF DIRECTORS, OFFICERS, EMPLOYEES AND AGENTS**

7.1 Actions Other Than in the Right of the Corporation. The Corporation shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action, suit, or proceeding whether civil, criminal, administrative, or investigative (other than an action by or in the right of the Corporation) by reason of the fact that he or she is or was a director, officer, employee, or agent of the Corporation or is or was serving at the request of the Corporation as a director, trustee, officer, manager, employee, or agent of another corporation, limited liability company, partnership, joint venture, or other enterprise against expenses (including attorney's fees), judgments, fines, and amounts paid in settlement actually and reasonably incurred in connection with such action, suit, or proceeding if such person acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interest of the Corporation and, with respect to any criminal action or proceeding, had no reasonable cause to believe that his or her conduct was unlawful. The termination of any action, suit, or proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent shall not of itself create a presumption that the person did not act in good faith and in a manner that such person reasonably believed to be in good faith and in a manner that he or she reasonably believed to be in or not opposed to the best interest of the Corporation and with respect to any criminal action or proceeding had reasonable cause to believe that his or her conduct was unlawful.

7.2 Actions by or in the Right of the Corporation. The Corporation shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending

or completed action or suit by or in the right of the Corporation to procure a judgment in its favor by reason of the fact that such person is or was a director, officer, employee, or agent of the Corporation or is or was serving at the request of the Corporation as a director, trustee, officer, manager, employee, or agent of another corporation, limited liability company, partnership, joint venture, trust, or other enterprise against expenses (including attorney's fees) actually and reasonably incurred in connection with the defense or settlement of such action or suit if such person acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interest of the Corporation; except that no indemnification shall be made in respect of any claim, issue or matter as to which such person shall have been adjudged to be liable to the Corporation unless and only to the extent that the court in which such action or suit was brought shall determine, upon application, that despite the adjudication of liability, but in the view of all the circumstances of the case, such person is fairly and reasonably entitled to indemnity for such expenses that the court shall deem proper.

7.3 Advancement of Expenses. Expenses incurred in defending a civil or criminal action, suit, or proceeding, in advance of the final disposition of such action, suit, or proceeding upon receipt of an undertaking by or on behalf of the director, officer, employee, or agent to repay such amount if it is ultimately determined that he or she is not entitled to be indemnified by the Corporation.

7.4 Insurance. The Corporation may purchase (upon resolution duly adopted by the Board of Directors) and maintain insurance on behalf of any person who is or was a director, officer, employee, or agent of the Corporation, or is or was serving at the request of the Corporation as a director, trustee, manager, officer, employee or agent of another corporation, limited liability company, partnership, joint venture, trust, or other enterprise against any liability asserted against such person and incurred in any such capacity, or arising out of his or her status as such, whether or not the Corporation would have the power to indemnify such person against such liability.

7.5 Indemnification Required. To the extent that a director, officer, employee, or agent of the Corporation has been successful on the merits or otherwise in defense of any action, suit, or proceeding referred to in this article or in defense of any claim, issue, or other matter, such person shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred in connection with the matter.

7.6 Entitlement. Every such person shall be entitled, without demand upon the Corporation or any action by the Corporation, to enforce his or her right to such indemnity in an action at law against the Corporation. The right of indemnification and advancement of expenses provided in this Article shall not be deemed exclusive of any rights to which any such person may now or later be otherwise entitled. Without limiting the generality of the foregoing, the right to indemnity shall not be deemed exclusive of any rights pursuant to statute or otherwise, of any such person in any action, suit, or proceeding to have assessed or allowed in his or her favor against the Corporation or otherwise, costs and expenses incurred in connection with the matter.

ARTICLE VIII

INTERESTED PARTIES

8.1 Definitions.

(a) **Interested Person.** Any director or officer who has a material direct or indirect financial interest, as defined in this Article, is an interested person.

(b) **Financial Interest.** A person has a financial interest if the person has, directly or indirectly, through business, investment, or family: (i) a material ownership or investment interest in any entity with which the Corporation has a transaction or arrangement; or (ii) a material compensation arrangement with the Corporation or with any entity or individual with which the Corporation has a transaction or arrangement. A person shall not be deemed to have a "financial interest" due to an employment arrangement with, or serving as a director or officer of, another nonprofit organization that is exempt from federal income taxation under the Code.

8.2 Disclosure. An Interested Person shall disclose to the directors the existence and nature of his or her financial interest in any proposed transaction or arrangement involving the Corporation.

8.3 Procedures for Addressing Conflicts of Interest. The Chairman of the Board or the Chair of a committee considering a transaction or arrangement involving an Interested Person shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement. The members of the Board or committee shall determine whether, in their judgment, the transaction or arrangement is fair to the Corporation. They may also evaluate whether the Corporation may, without undue burden, delay or expense, obtain a more advantageous transaction or arrangement with reasonable efforts from a person or entity that would not give rise to a conflict of interest. In evaluating whether a transaction or arrangement is more advantageous, the members of the Board or committee, as the case may be, may take into account all facts and circumstances that they reasonably believe to be appropriate in their judgment, including factors relating to price, cost, quality, compensation arrangements, financial arrangements, capability, capacity, convenience to the organization, historical relationships, production efficiencies, market efficiencies, community interests, organizational support, reputation, availability, responsiveness, experience, location, commercial reasonableness, fair market value, market conditions, timing, scheduling, or other appropriate factors, depending on the nature of the transaction or arrangement. The Board, the committee, or the Corporation shall determine, by a majority vote of the disinterested directors, whether the transaction or arrangement is in the best interest of the Corporation, and they may pursue and approve the transaction or arrangement, as long as they reasonably believe in good faith that the transaction or arrangement is fair to the Corporation.

8.4 Violations. If the Board or committee has reasonable cause to believe that an Interested Person has failed to disclose a conflict of interest as required in this Article, the Board or committee shall inform the Interested Person of the basis for such belief and afford the Interested Person an opportunity to explain the alleged failure to disclose. If, after hearing the response of the Interested Person and making such further investigation as may be warranted in

the circumstances, the Board or committee determines that the Interested Person has in fact failed to disclose a conflict of interest as required in this Article, the Board or committee shall take appropriate disciplinary and corrective action.

8.5 Record of Proceedings. The minutes of the Board or committee shall contain: (a) the names of the persons who disclosed or otherwise were found to have a financial interest in connection with a conflict of interest, the nature of the financial interest, any action taken to determine whether a conflict of interest was present, and the decision as to whether a conflict of interest in fact existed, and (b) the names of the persons who were present for discussions and votes relating to the transaction or arrangement, and a record of any votes taken.

8.6 Compensation. A director or committee member who receives compensation or remuneration, directly or indirectly, from the Corporation shall not vote on matters pertaining to his or her compensation.

8.7 Validation of Contracts. No contract or transaction between the Corporation and one or more of its directors or officers, or between the Corporation and any other organization in which one or more of its directors or officers serve as directors, officers, or members or have a financial interest shall be void or voidable solely for this reason or solely because the director or officer is present at or participates in the meeting of the Board where the contract or transaction is authorized or approved or solely because his or her vote is counted for such purposes if:

(a) The material facts as to the director's interest and as to the contract or transaction are disclosed or are known to the Board of Directors, and the Board in good faith authorizes the contract or transaction by a vote sufficient for such purpose without counting the vote of the interested directors; or

(b) The contract or transaction is fair as to the Corporation as of the time it is authorized, approved, or ratified by the Board of Directors.

8.8 Quorum. Interested directors may be counted in determining the presence of a quorum at a meeting at which the Board of Directors authorizes the contract or transaction.

ARTICLE IX **GENERAL PROVISIONS**

9.1 Notices. Unless otherwise provided by these Bylaws, notice may be given in writing and delivered personally, sent by United States mail postage paid, by FAX, or by electronic mail, and addressed to the individual to whom notice is being given at such address as appears on the records of the Corporation.

9.2 Waiver of Notice. A person entitled to receive notice under these Bylaws may waive the notice requirement by executing a written waiver.

9.3 Policy Against Discrimination. The Corporation shall not exclude from participation, deny benefits or services, or discriminate against any individual, on the basis of

race, color, national origin, religion, sex, physical disability, or impairment in any program or activity it sponsors or conducts.

9.4 No Implied Rights. Nothing contained in these Bylaws is intended to confer any rights or benefits upon any individual or to confer any private right, remedy, or right of action upon any person. These Bylaws are intended for internal corporate use only and solely for the governance of the internal affairs of the Corporation.

9.5 Immunities. To the fullest extent permitted by law, directors shall not be liable in damages to the Corporation or any member for breach of fiduciary duty as a director.

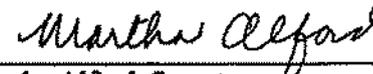
ARTICLE X
AMENDMENTS

These Bylaws may be amended, repealed, restated, or new bylaws may be adopted in the manner provided in the Certificate of Incorporation or the Oklahoma General Corporation Act.

Approved:



John Barton, Chairman of the Board



Martha Alford, Secretary

Exhibit H



**PARKS & POLICE 4 KIDS, INC.
BYLAWS**

**ARTICLE I
NAME AND PURPOSES**

SECTION 1. NAME. The name of the corporation is Parks & Police 4 Kids, Inc. (the “Corporation”).

SECTION 2. PURPOSES. The Corporation is organized to provide child welfare and family services consistent with the Articles of Incorporation of the Corporation and to engage in any other activities incidental to the foregoing purposes for which a corporation may be organized under the Florida Not-For-Profit Corporation Act; provided, however, that the Corporation shall be organized and operated exclusively for charitable, scientific, and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended.

SECTION 3. DISSOLUTION. Upon dissolution of the Corporation, the Board of Directors after paying or making adequate provision for the payment of all of the liabilities of the Corporation shall distribute any remaining assets to the City of Doral, a Florida Municipal Corporation (the “City”). However, if the City is not then in existence or no longer a qualified distributee, or unwilling to or unable to accept the distribution, then the assets of the Corporation shall be distributed to a fund, foundation, or corporation organized and operated exclusively for the purposes specified in section 501(c)(3) of the Internal Revenue Code (or corresponding section of any future federal tax code).

SECTION 4. REGISTERED AGENT. The City Manager of the City of Doral shall be the registered agent for the Corporation.

**ARTICLE II
MEMBERS**

The Corporation shall have no members.

**ARTICLE III
BOARD OF DIRECTORS**

SECTION 1. GENERAL POWERS. Except as set forth herein, the affairs of the Corporation shall be managed by or under the direction of its Board of Directors (hereinafter, the "Board"). The Board shall elect its own officers and adopt rules of procedure.

SECTION 2. NUMBER, TENURE AND QUALIFICATIONS AND DUTIES. The Board shall consist of not less than one (1) or more than five (5) persons. Each Director shall serve for a term of one (1) year. Pursuant to Section 2.02(iv) of the City Charter, the Mayor of the City of Doral shall appoint all members of the Board subject to the approval of the City Council. The initial Board shall consist of Alberto J. Ruiz, Ana M. Rodriguez, J.R. Steinbauer, Bibiana Salmon, and Clemente Vera, whose terms shall expire on December 31, 2009.

SECTION 3. RESIGNATION AND REMOVAL. A Director may resign at any time by providing notice to the Secretary in writing. A Director may be removed by a 4/5 vote of the Board after determining that the Director is not contributing positively to the mission of the Corporation or by a majority vote of the City Council. Any Director who, without being excused by the Board President, misses three (3) consecutive meetings shall be deemed to have resigned.

SECTION 4. REGULAR MEETINGS. The annual meeting shall be held during the fall at which time Directors and Officers up for election shall be elected. Elected terms will correspond to the calendar year. Meetings of the Board shall be held at least quarterly.

SECTION 5. SPECIAL MEETINGS. Special meetings of the Board may be called by the Secretary at the request of the President or Directors constituting 3/5 or more of the Board members.

SECTION 6. NOTICE. Notice of the annual meeting and any regular meeting of the Board and any committee thereof, shall be given at least five (5) days previous thereto by written notice delivered to each Director at his or her physical or email address as shown on the records of the Corporation. Special meetings may be called upon at least twenty-four (24) hours notice delivered by telephone, confirmed facsimile, confirmed email, hand delivery or overnight delivery by an overnight courier service with a reputable delivery tracking system.

SECTION 7. QUORUM. 3/5 of the Directors must be present in person in order to constitute a quorum for the transaction of business at any meeting of the Board. If less than a quorum is present the meeting may adjourn without further notice.

SECTION 8. ELECTRONIC PARTICIPATION. The Board, or any committee thereof, may participate in and act at any meeting through the use of a conference telephone or other communications equipment, including computers, by means of which all persons participating in the meeting can communicate with each other. Participation in such meeting shall constitute attendance at the meeting and but shall not be counted as part of the quorum.

SECTION 9. MANNER OF ACTING. The act of a majority of the Directors present at a meeting at which a quorum is present shall be the act of the Board, unless the act of a greater number is required by statute or these Bylaws. No Director may act by proxy on any matter.

SECTION 10. INFORMAL ACTION BY DIRECTORS. The authority of the Board, or any committee thereof, may be exercised without a meeting if a written consent, setting forth the action taken, is signed by a majority (or such greater number if required by law or these Bylaws) of the Directors.

SECTION 11. COMPENSATION. The elected Directors shall not receive any compensation for serving on the Board and shall not become a paid officer, agent, or employee of the Corporation while a member of the Board.

ARTICLE IV OFFICERS

SECTION 1. OFFICERS. The Officers of the Corporation shall be a President, Vice President, Secretary, Treasurer and such other officers as may be elected or appointed by the Board from among the members of the Board. Officers whose authority and duties are not prescribed in these Bylaws shall have the authority and perform the duties prescribed by the Board.

SECTION 2. ELECTION AND TERM OF OFFICE. The Officers of the Corporation shall be elected at the Annual Meeting of the Board. Terms of office will correspond to the calendar year. All elected Officers shall hold office for a period of one year unless they resign or are removed by the Board earlier.

SECTION 3. RESIGNATION AND REMOVAL OF OFFICERS. Any Officer elected or appointed by the Board may be removed by the Board whenever in its judgment the best interests of the Corporation would be served thereby. Any Officer may resign at any time upon written notice to the Board President.

SECTION 4. EXECUTIVE DIRECTOR. The Executive Director, if one is appointed by the Board, shall report to the Corporation Board and be responsible for the day to day operations of the Corporation and implementing the directives established by the Board.

SECTION 5. PRESIDENT OF THE BOARD. The President of the Board shall preside at all regular and special meetings of the Board. The President shall perform such other duties as are required by the Board. The President shall also serve as an ex-officio member of each standing committee that may be created.

SECTION 6. SECRETARY. The Secretary shall record the minutes of the meetings of the Board; see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law; be custodian of the corporate records; and perform all duties incident to the office of secretary.

SECTION 7. TREASURER. The Treasurer shall be responsible for monitoring the financial reports of the Corporation and making sure that corporate limits are maintained. The Treasurer shall report at every regular meeting of the Board on the Corporation's financial status.

**ARTICLE V
CONTRACTS, CHECKS, DEPOSITS AND GIFTS**

SECTION 1. CONTRACTS. The Board may authorize any officer or agent of the Corporation to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances.

SECTION 2. CHECKS, DRAFTS, ETC. All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Corporation shall be signed by such officer or officers or agent or agents of the Corporation and in such manner as shall from time to time be determined by resolution of the Board.

SECTION 3. DEPOSITS. All funds of the Corporation shall be deposited from time to time to the credit of the Corporation in such banks, trust companies or other depositories as the Board may designate.

SECTION 4. GIFTS. The Board may accept on behalf of the Corporation any contribution, gift, bequest or devise for the general purposes or for any special purpose of the Corporation.

**ARTICLE VI
FISCAL YEAR**

The fiscal year of the Corporation shall begin October 1 and end on September 30 of each year.

**ARTICLE VII
AMENDMENTS**

The Board may propose and adopt amendments to these Bylaws.

**UNANIMOUS WRITTEN CONSENT OF
THE BOARD OF DIRECTORS OF
PARKS & POLICE 4 KIDS, INC.
IN LIEU OF A MEETING**

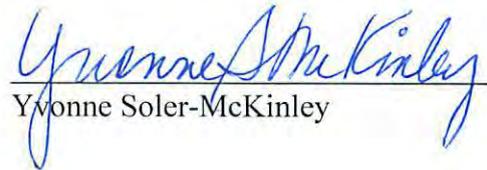
The undersigned, being the all of the members of the Board of Directors of PARKS & POLICE 4 KIDS, Inc., a Florida non-profit corporation (the "Corporation"), acting pursuant to the provisions of Section 617.0821 of the Florida Not For Profit Corporation Act, do hereby waive all notice of the time, place and purposes of a meeting of the Board of Directors of the Corporation and do hereby consent and agree to the adoption of the following resolutions by this written consent:

RESOLVED, that the Bylaws prepared by counsel to the Corporation and presented to the Board are hereby adopted as the Bylaws of the Corporation and are ordered to be made part of the permanent records of the Corporation.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the undersigned, being the sole member of the Board of Directors of the Corporation, have executed this unanimous written consent as of this 8 day of September 2009.

DIRECTORS:


Yvonne Soler-McKinley

J:\MJ\Doral\Written Consent of Board of Directors.doc



**PARKS & POLICE 4 KIDS, INC.
BYLAWS**

**ARTICLE I
NAME AND PURPOSES**

SECTION 1. NAME. The name of the corporation is Parks & Police 4 Kids, Inc. (the “Corporation”).

SECTION 2. PURPOSES. The Corporation is organized to provide child welfare and family services consistent with the Articles of Incorporation of the Corporation and to engage in any other activities incidental to the foregoing purposes for which a corporation may be organized under the Florida Not-For-Profit Corporation Act; provided, however, that the Corporation shall be organized and operated exclusively for charitable, scientific, and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended.

SECTION 3. DISSOLUTION. Upon dissolution of the Corporation, the Board of Directors after paying or making adequate provision for the payment of all of the liabilities of the Corporation shall distribute any remaining assets to the City of Doral, a Florida Municipal Corporation (the “City”). However, if the City is not then in existence or no longer a qualified distributee, or unwilling to or unable to accept the distribution, then the assets of the Corporation shall be distributed to a fund, foundation, or corporation organized and operated exclusively for the purposes specified in section 501(c)(3) of the Internal Revenue Code (or corresponding section of any future federal tax code).

SECTION 4. REGISTERED AGENT. The City Manager of the City of Doral shall be the registered agent for the Corporation.

**ARTICLE II
MEMBERS**

The Corporation shall have no members.

**ARTICLE III
BOARD OF DIRECTORS**

SECTION 1. GENERAL POWERS. Except as set forth herein, the affairs of the Corporation shall be managed by or under the direction of its Board of Directors (hereinafter, the "Board"). The Board shall elect its own officers and adopt rules of procedure.

SECTION 2. NUMBER, TENURE AND QUALIFICATIONS AND DUTIES. The Board shall consist of not less than one (1) or more than five (5) persons. Each Director shall serve for a term of one (1) year. Pursuant to Section 2.02(iv) of the City Charter, the Mayor of the City of Doral shall appoint all members of the Board subject to the approval of the City Council. The initial Board shall consist of Alberto J. Ruiz, Ana M. Rodriguez, J.R. Steinbauer, Bibiana Salmon, and Clemente Vera, whose terms shall expire on December 31, 2009.

SECTION 3. RESIGNATION AND REMOVAL. A Director may resign at any time by providing notice to the Secretary in writing. A Director may be removed by a 4/5 vote of the Board after determining that the Director is not contributing positively to the mission of the Corporation or by a majority vote of the City Council. Any Director who, without being excused by the Board President, misses three (3) consecutive meetings shall be deemed to have resigned.

SECTION 4. REGULAR MEETINGS. The annual meeting shall be held during the fall at which time Directors and Officers up for election shall be elected. Elected terms will correspond to the calendar year. Meetings of the Board shall be held at least quarterly.

SECTION 5. SPECIAL MEETINGS. Special meetings of the Board may be called by the Secretary at the request of the President or Directors constituting 3/5 or more of the Board members.

SECTION 6. NOTICE. Notice of the annual meeting and any regular meeting of the Board and any committee thereof, shall be given at least five (5) days previous thereto by written notice delivered to each Director at his or her physical or email address as shown on the records of the Corporation. Special meetings may be called upon at least twenty-four (24) hours notice delivered by telephone, confirmed facsimile, confirmed email, hand delivery or overnight delivery by an overnight courier service with a reputable delivery tracking system.

SECTION 7. QUORUM. 3/5 of the Directors must be present in person in order to constitute a quorum for the transaction of business at any meeting of the Board. If less than a quorum is present the meeting may adjourn without further notice.

SECTION 8. ELECTRONIC PARTICIPATION. The Board, or any committee thereof, may participate in and act at any meeting through the use of a conference telephone or other communications equipment, including computers, by means of which all persons participating in the meeting can communicate with each other. Participation in such meeting shall constitute attendance at the meeting and but shall not be counted as part of the quorum.

SECTION 9. MANNER OF ACTING. The act of a majority of the Directors present at a meeting at which a quorum is present shall be the act of the Board, unless the act of a greater number is required by statute or these Bylaws. No Director may act by proxy on any matter.

SECTION 10. INFORMAL ACTION BY DIRECTORS. The authority of the Board, or any committee thereof, may be exercised without a meeting if a written consent, setting forth the action taken, is signed by a majority (or such greater number if required by law or these Bylaws) of the Directors.

SECTION 11. COMPENSATION. The elected Directors shall not receive any compensation for serving on the Board and shall not become a paid officer, agent, or employee of the Corporation while a member of the Board.

ARTICLE IV OFFICERS

SECTION 1. OFFICERS. The Officers of the Corporation shall be a President, Vice President, Secretary, Treasurer and such other officers as may be elected or appointed by the Board from among the members of the Board. Officers whose authority and duties are not prescribed in these Bylaws shall have the authority and perform the duties prescribed by the Board.

SECTION 2. ELECTION AND TERM OF OFFICE. The Officers of the Corporation shall be elected at the Annual Meeting of the Board. Terms of office will correspond to the calendar year. All elected Officers shall hold office for a period of one year unless they resign or are removed by the Board earlier.

SECTION 3. RESIGNATION AND REMOVAL OF OFFICERS. Any Officer elected or appointed by the Board may be removed by the Board whenever in its judgment the best interests of the Corporation would be served thereby. Any Officer may resign at any time upon written notice to the Board President.

SECTION 4. EXECUTIVE DIRECTOR. The Executive Director, if one is appointed by the Board, shall report to the Corporation Board and be responsible for the day to day operations of the Corporation and implementing the directives established by the Board.

SECTION 5. PRESIDENT OF THE BOARD. The President of the Board shall preside at all regular and special meetings of the Board. The President shall perform such other duties as are required by the Board. The President shall also serve as an ex-officio member of each standing committee that may be created.

SECTION 6. SECRETARY. The Secretary shall record the minutes of the meetings of the Board; see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law; be custodian of the corporate records; and perform all duties incident to the office of secretary.

SECTION 7. TREASURER. The Treasurer shall be responsible for monitoring the financial reports of the Corporation and making sure that corporate limits are maintained. The Treasurer shall report at every regular meeting of the Board on the Corporation's financial status.

**ARTICLE V
CONTRACTS, CHECKS, DEPOSITS AND GIFTS**

SECTION 1. CONTRACTS. The Board may authorize any officer or agent of the Corporation to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances.

SECTION 2. CHECKS, DRAFTS, ETC. All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Corporation shall be signed by such officer or officers or agent or agents of the Corporation and in such manner as shall from time to time be determined by resolution of the Board.

SECTION 3. DEPOSITS. All funds of the Corporation shall be deposited from time to time to the credit of the Corporation in such banks, trust companies or other depositories as the Board may designate.

SECTION 4. GIFTS. The Board may accept on behalf of the Corporation any contribution, gift, bequest or devise for the general purposes or for any special purpose of the Corporation.

**ARTICLE VI
FISCAL YEAR**

The fiscal year of the Corporation shall begin October 1 and end on September 30 of each year.

**ARTICLE VII
AMENDMENTS**

The Board may propose and adopt amendments to these Bylaws.

**UNANIMOUS WRITTEN CONSENT OF
THE BOARD OF DIRECTORS OF
PARKS & POLICE 4 KIDS, INC.
IN LIEU OF A MEETING**

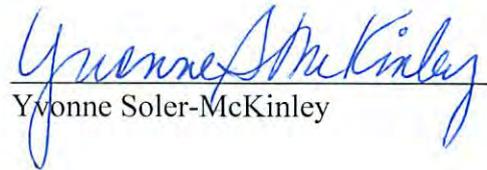
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